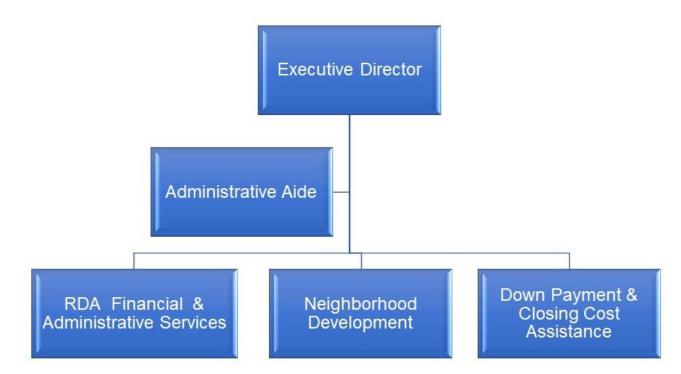
Redevelopment Authority



MISSION AND SERVICES

The Redevelopment Authority (RDA) will operate with a specific focus on infill development and the preservation of workforce/affordable housing near transit centers, on mixed-income and mixed-use and mixed-tenure projects in targeted communities.

CORE SERVICES

- Implementing major redevelopment projects
- Managing the Commercial Property Improvement Program (CPIP)
- Managing the down payment closing cost assistance program
- Managing the Community Impact Grant program (CIG)
- Managing the Housing Rehabilitation Assistance Program (HRAP) and residential façade improvement programs

FY 2022 KEY ACCOMPLISHMENTS

- Started hotel construction on the Cheverly property at Annapolis Road and 57th Avenue.
- Started the townhouse construction phase at Glenarden Hills.
- Opened the Suitland Senior Residences at the Towne Square at Suitland Federal Center.
- Demolished two blighted apartment buildings at the Towne Square at Suitland Federal Center.
- Initiated the FY 2022 round of the CPIP and the CIG programs.

STRATEGIC FOCUS AND INITIATIVES IN FY 2023

The authority's top priorities in FY 2023 are:

- Redevelopment of the former Prince George's County hospital site in Cheverly.
- Develop the connected community in Forestville at Forestville Road and Suitland Parkway in partnership with Pepco.
- Build the hotel and first multi-family building with retail at the Towne Square at Suitland Federal Center project.
- Redevelopment of the Blue Line Corridor from Capitol Heights Metro station to the Addison Road Metro station including projects at 210 Maryland Park Drive and Old Central Avenue.
- Redevelopment at the Beacon Heights Purple Line station.
- Implement various County-wide neighborhood revitalization projects.

FY 2023 BUDGET SUMMARY

The FY 2023 approved budget for the Redevelopment Authority is \$661,300, a decrease of -\$12,200 or -1.8% under the FY 2022 approved budget. The organization's grant from the County totals \$300,000, a decrease of -\$12,200 or -1.8% under the FY 2022 approved budget.

Reconciliation from Prior Year

| | Expenditures |
|--|--------------|
| FY 2022 Approved Budget | \$673,500 |
| Increase Cost: Operating — Increase in the internal service charge from the Office of Finance | \$20,000 |
| Increase Cost: Operating — Increase in telephone, copier leasing and advertising costs | 10,200 |
| Decrease Cost: Operating — Decrease in board member stipends, general office supplies and temporary staffing due to the continuation of remote work | (42,400) |
| FY 2023 Approved Budget | \$661,300 |

FY 2023 OPERATING BUDGET

Revenues by Category

| | FY 2021 FY 2022 FY 2022 FY 2023 | | FY 2023 | Change FY22-FY23 | | |
|-------------------------------|---------------------------------|-----------|-----------|------------------|-------------|----------------|
| Category | Actual | Budget | Estimate | Approved | Amount (\$) | Percent (%) |
| County Grant | \$333,500 | \$312,200 | \$312,200 | \$300,000 | \$(12,200) | -3.9% |
| CDBG/HITF Grant Staff Support | — | 361,300 | 361,300 | 361,300 | — | 0.0% |
| Miscellaneous Revenue | 297,539 | — | — | — | — | |
| Interest Income | 1,872 | — | — | — | — | |
| Intergovernmental grants | 2,183,672 | _ | _ | | _ | |
| Total | \$2,816,583 | \$673,500 | \$673,500 | \$661,300 | \$(12,200) | - 1.8 % |

Expenditures by Category

| | FY 2021 | | FY 2022 | FY 2023 — | Change FY22-FY23 | |
|---------------------------------|-------------|-----------|-----------|-----------|------------------|----------------|
| Category | | | Estimate | Approved | Amount (\$) | Percent (%) |
| Board Member Expenses | — | \$4,000 | \$2,200 | \$4,000 | \$— | 0.0% |
| Board Member Stipend | 21,700 | 25,000 | 23,100 | 23,000 | (2,000) | -8.0% |
| Telephone | 3,180 | _ | 3,000 | 3,000 | _ | |
| Printing | 240 | — | 200 | 200 | _ | |
| Courier Service | 600 | _ | 100 | 300 | _ | |
| Advertising | 1,208 | _ | 1,500 | 1,000 | _ | |
| Consultants & Studies | 18,200 | 3,000 | 25,000 | 3,000 | — | 0.0% |
| Catering | 698 | _ | 1,000 | 1,000 | _ | |
| Equipment Leasing | 944 | 7,000 | 7,000 | 7,000 | _ | 0.0% |
| Other Operating Supplies | 3,165 | — | 15,000 | 3,100 | — | |
| General Office Supplies | — | 38,200 | 10,000 | 10,000 | (28,200) | -73.8% |
| Miscellaneous Services | 350 | — | — | 1,500 | — | |
| Awards & Presentations | — | — | 200 | 100 | — | |
| Professional Legal Services | 17,441 | 90,000 | 22,000 | 90,000 | _ | 0.0% |
| Commercial Insurance | 3,665 | 25,000 | 8,000 | 25,000 | — | 0.0% |
| Temporary Clerical/Admin | 927 | 40,000 | 10,000 | 27,800 | (12,200) | -30.5% |
| Office of Finance Fee | 61,840 | 60,000 | 60,000 | 80,000 | 20,000 | 33.3% |
| Professional Auditing Fees | 13,620 | 20,000 | 13,000 | 20,000 | _ | 0.0% |
| CDBG/HITF Grant Staff Support | _ | 361,300 | 361,300 | 361,300 | _ | 0.0% |
| HRAP HIP Project Delivery Costs | 150,191 | _ | _ | — | _ | |
| Grants to Individuals | 834,549 | — | — | — | _ | |
| Debt Service | 69,883 | — | | — | — | |
| Total | \$1,202,401 | \$673,500 | \$562,600 | \$661,300 | \$(12,200) | - 1.8 % |

SERVICE DELIVERY PLAN AND PERFORMANCE

Goal 1 — Develop mixed-use and mixed-income infill developments to improve the County's tax base.

| mercuse the number of nousing units developed. | | | | | | | |
|--|-------------------|-------------------|----------------------|----------------------|-------|--|--|
| FY 2027 Target | FY 2020 Actual | FY 2021 Actual | FY 2022 Estimated | FY 2023 Projected | Trend | | |
| 200 | 199 | 194 | 100 | 100 | ↔ | | |

Objective 1.1 — Increase the number of housing units developed.

Trend and Analysis

In FY 2023, the RDA and its development partners anticipate the start of construction of the Phases three and four for the Glenarden Apartments, 210 Maryland Park Drive, and the Hotel project in Cheverly. Construction at the Towne Square at the Suitland Federal Center will continue. Most of these projects will be completed in multiple phases over several years. Therefore, the performance measure was switched to "completed units and commercial space" and away from completed projects to better reflect the impact of the projects on a year to year basis.

Performance Measures

| Measure Name | FY 2019 Actual | FY 2020 Actual | FY 2021 Actual | FY 2022 Estimated | FY 2023 Projected |
|--|-------------------|-------------------|-------------------|----------------------|----------------------|
| Resources (Input) | | | | | |
| Redevelopment staff | 11 | 14 | 14 | 14 | 14 |
| Redevelopment project managers | 4 | 4 | 5 | 6 | 6 |
| Total State funds received | \$244,950 | \$200,000 | \$1,000,000 | \$500,000 | \$340,000 |
| Total local funds received (County PAYGO) | \$6,451,134 | \$4,050,000 | \$937,300 | \$2,500,000 | \$2,500,000 |
| Properties held in inventory | 8 | 9 | 10 | 10 | 9 |
| Workload, Demand and Production (Output) | | | | | |
| RDA buildings demolished | 3 | 0 | 0 | 2 | 2 |
| Cost of property maintenance | \$135,065 | \$100,000 | \$35,311 | \$45,250 | \$45,250 |
| Community Impact Grant (CIG) Program grant funding issued | \$696,500 | \$450,000 | \$0 | \$200,000 | \$150,000 |
| Commercial Revitalization Program grant funding issued | \$1,918,000 | \$900,000 | \$1,000,000 | \$1,000,000 | \$1,000,000 |
| Net zero energy homes developed in the County | 1 | 0 | 0 | 9 | 25 |
| Quality | | | | | |
| Years to complete a multi-family or commercial building | 6 | 6 | 6 | б | 6 |
| Impact (Outcome) | | | | | |
| County property taxes collected from RDA infill redevelopment projects | \$112,552 | \$115,924 | \$761,250 | \$1,111,474 | \$1,111,474 |
| Local jobs created/retained as a result of RDA infill redevelopment projects | 175 | 90 | 90 | 90 | 90 |

Performance Measures (continued)

| Measure Name | FY 2019 Actual | FY 2020 Actual | FY 2021 Actual | FY 2022 Estimated | FY 2023 Projected |
|---|-------------------|-------------------|-------------------|----------------------|----------------------|
| Housing units developed | 199 | 199 | 194 | 100 | 100 |
| Square footage of commercial and retail space developed | 6,000 | 6,000 | 0 | 7,000 | 5,000 |
| CIG and Commercial Revitalization Grant expenditures that are with County based or Minority owned firms | 55% | 99% | 100% | 100% | 100% |

Goal 2 — Promote community revitalization and quality of life through various projects designed to promote homeownership, sustainable development and small scale community run projects.

Objective 2.1 — Increase down payment and closing cost assistance for first time homeowners.

| FY 2027 Target | FY 2020 Actual | FY 2021 Actual | FY 2022 Estimated | FY 2023 Projected | Trend |
|-------------------|-------------------|-------------------|----------------------|----------------------|-------|
| 40 | 8 | 35 | 35 | 35 | 1 |

Trend and Analysis

In FY 2023, the RDA will continue the down payment and closing cost assistance loans to first time homebuyers in the County pending additional funding. Possible funding sources include the Housing Investment Trust Fund (HITF), Home Investment Partnership (HOME) and Community Development Block Grant (CDBG).

Performance Measures

| Measure Name | FY 2019 Actual | FY 2020 Actual | FY 2021 Actual | FY 2022 Estimated | FY 2023 Projected |
|--|-------------------|-------------------|-------------------|----------------------|----------------------|
| Resources (Input) | | | | | |
| Homeowner Assistance Staff | 5 | 5 | 5 | 5 | 5 |
| Impact (Outcome) | | | | | |
| First time homebuyer assistance loans closed | 224 | 8 | 35 | 35 | 35 |
| Deed and recordation taxes generated by down payment and closing cost assistance loans | \$1,836,926 | \$41,490 | \$105,000 | \$105,000 | \$105,000 |

