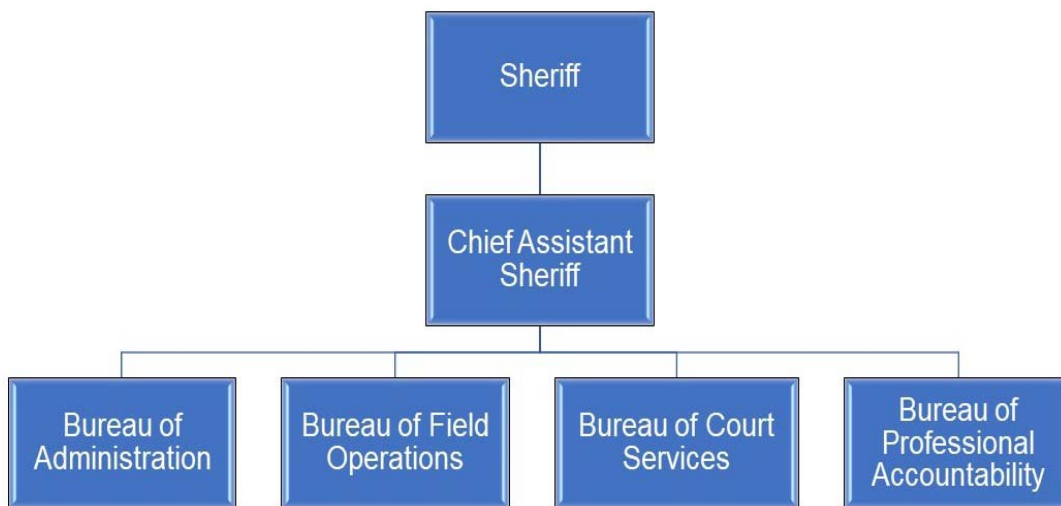


Office of the Sheriff



MISSION AND SERVICES

The Office of the Sheriff facilitates safe court operations, provides criminal justice services that ensure the impartial and professional processing of court orders, assists victims of domestic violence and safely apprehends and transports wanted fugitives.

CORE SERVICES

- Criminal justice services, to include prevention efforts and youth development activities
- Service of warrants, indictments and civil processes and retrieval of fugitives
- Enforcement of court imposed judgments
- Facilitation of safe court operations
- Domestic violence cessation and advocacy

FY 2023 KEY ACCOMPLISHMENTS

- Continued to provide best practices training including de-escalation, duty to intervene and recognition of mental illness to all agency personnel.
- Reduced overtime usage.
- Increased service rates on domestic violence court related documents.
- Reduced response time for domestic violence 9-1-1 service calls in Division III and Division VIII by 10%.

STRATEGIC FOCUS AND INITIATIVES FOR FY 2024

The office’s top priorities in FY 2024 are:

- Ensure the safety of the Upper Marlboro courthouse complex and the auxiliary judicial work locations.
- Reduce outstanding warrants, with a focus on wanted violent criminals and administrative closures authorized by the State’s Attorney and the courts.
- Effectively and efficiently deliver service to domestic violence victims through 9-1-1 response, court process and advocacy services.
- Reduce repeat domestic violence calls in designated areas through focused follow-up by special victims assistants and guidance about available services and resources.

FY 2024 BUDGET SUMMARY

The FY 2024 proposed budget for the Office of the Sheriff is \$60,296,600, an increase of \$6,491,600 or 12.1% over the FY 2023 approved budget.

Expenditures by Fund Type

Fund Types	FY 2022 Actual		FY 2023 Budget		FY 2023 Estimate		FY 2024 Proposed	
	Amount	% Total	Amount	% Total	Amount	% Total	Amount	% Total
General Fund	\$50,997,389	97.0%	\$50,977,700	94.7%	\$53,483,300	95.0%	\$57,589,400	95.5%
Grant Funds	1,601,700	3.0%	2,827,800	5.3%	2,813,300	5.0%	2,707,200	4.5%
Total	\$52,599,089	100.0%	\$53,805,500	100.0%	\$56,296,600	100.0%	\$60,296,600	100.0%

GENERAL FUND

The FY 2024 proposed General Fund budget for the Office of the Sheriff is \$57,589,400, an increase of \$6,611,700 or 13.0% over the FY 2023 approved budget.

Reconciliation from Prior Year

	Expenditures
FY 2023 Approved Budget	\$50,977,700
Increase Cost: Fringe Benefits — Increase in fringe benefit costs to align with compensation adjustments and the realignment of cash match; the fringe benefit rate adjusts from 74.2% to 78.0% to align with anticipated costs	\$3,244,000
Increase Cost: Compensation - Mandated Salary Requirements — Annualization of FY 2023 and planned FY 2024 salary allocations offset by budgeted attrition	2,684,900
Increase Cost: Operating - Technology Cost Allocation — Increase in OIT charges based on anticipated countywide costs for technology	240,300
Add: Compensation - New Position — Increase for one new Assistant Sheriff position assigned to the Bureau of Professional Accountability	190,300
Increase Cost: Operating — Increase in operating for gas and oil expenses	166,800
Increase Cost: Operating — Increase in operating non-capital to purchase equipment	52,400
Decrease Cost: Operating — Net increase in other operating expenses (contracts and vehicle maintenance)	33,000
FY 2024 Proposed Budget	\$57,589,400

GRANT FUNDS

The FY 2024 proposed grant budget for the Office of the Sheriff is \$2,707,200, a decrease of -\$120,600 or -4.3% under the FY 2023 approved budget. Major sources of funding in FY 2024 include:

- Child Support Enforcement (Cooperative Reimbursement Agreement)

Reconciliation from Prior Year

	Expenditures
FY 2023 Approved Budget	\$2,827,800
Enhance: Existing Program — Child Support Enforcement Program	\$827,900
Remove: Prior Year Appropriation — Police Recruitment and Retention	(14,500)
Remove: Prior Year Appropriation — Gun Violence Reduction	(100,000)
Remove: Prior Year Appropriation — Community Oriented Policing Services (COPS) Technology Program	(834,000)
FY 2024 Proposed Budget	\$2,707,200

STAFF AND BUDGET RESOURCES

Authorized Positions	FY 2022 Budget	FY 2023 Budget	FY 2024 Proposed	Change FY23-FY24
General Fund				
Full Time - Civilian	105	109	109	0
Full Time - Sworn	252	252	253	1
Subtotal - FT	357	361	362	1
Part Time	0	0	0	0
Limited Term	0	0	0	0
Grant Program Funds				
Full Time - Civilian	4	4	4	0
Full Time - Sworn	16	16	16	0
Subtotal - FT	20	20	20	0
Part Time	0	0	0	0
Limited Term	3	3	3	0
TOTAL				
Full Time - Civilian	109	113	113	0
Full Time - Sworn	268	268	269	1
Subtotal - FT	377	381	382	1
Part Time	0	0	0	0
Limited Term	3	3	3	0

Positions By Classification	FY 2024		
	Full Time	Part Time	Limited Term
Account Clerk	1	0	0
Account Technician	1	0	0
Administrative Aide	46	0	3
Administrative Assistant	1	0	0
Administrative Specialist	2	0	0
Assistant Sheriff	5	0	0
Budget Management Analyst	1	0	0
Community Developer	5	0	0
Deputy Sheriffs	263	0	0
General Clerk	12	0	0
Information Tech Project Coordinator	3	0	0
Investigator	3	0	0
Sheriff	1	0	0
Security Officer	38	0	0
TOTAL	382	0	3

Expenditures by Category - General Fund

Category	FY 2022 Actual	FY 2023 Budget	FY 2023 Estimate	FY 2024 Proposed	Change FY23-FY24	
					Amount (\$)	Percent (%)
Compensation	\$26,800,202	\$26,181,100	\$28,288,700	\$29,056,300	\$2,875,200	11.0%
Fringe Benefits	19,049,173	19,419,900	19,660,800	22,663,900	3,244,000	16.7%
Operating	5,235,238	5,376,700	5,533,800	5,869,200	492,500	9.2%
Capital Outlay	—	—	—	—	—	—
SubTotal	\$51,084,613	\$50,977,700	\$53,483,300	\$57,589,400	\$6,611,700	13.0%
Recoveries	(87,224)	—	—	—	—	—
Total	\$50,997,389	\$50,977,700	\$53,483,300	\$57,589,400	\$6,611,700	13.0%

In FY 2024, compensation expenditures increase 11.0% over the FY 2023 approved budget due to prior year and planned salary adjustments and one new Assistant Sheriff position for the Bureau of Professional Accountability. Compensation includes funding for 362 positions. Fringe benefit costs increase 16.7% to align with projected costs.

Operating expenditures increase 9.2% mainly due to OIT technology charges and anticipated gas and oil costs.

NOTE: During FY 2023, the Office of the Sheriff implemented a reorganization plan to ensure the most efficient and effective administration of law enforcement services. This change includes the creation of new divisions and functional units within the Office of the Sheriff. The FY 2023 estimate and 2024 proposed budget presentation reflects the new plan including new bureau names, descriptions, funding changes and the creation of the Bureau of Professional Accountability.

Expenditures by Division - General Fund

Category	FY 2022 Actual	FY 2023 Budget	FY 2023 Estimate	FY 2024 Proposed	Change FY23-FY24	
					Amount (\$)	Percent (%)
Office of the Sheriff	\$3,606,993	\$7,684,800	\$2,104,200	\$3,834,800	\$(3,850,000)	-50.1%
Bureau of Administration	10,883,517	11,742,200	11,121,300	12,470,100	727,900	6.2%
Bureau of Field Operations	21,951,565	16,768,000	21,073,100	20,570,100	3,802,100	22.7%
Bureau of Court Services	14,555,314	14,782,700	15,028,100	15,615,400	832,700	5.6%
Bureau of Professional Accountability	—	—	4,156,600	5,099,000	5,099,000	—
Total	\$50,997,389	\$50,977,700	\$53,483,300	\$57,589,400	\$6,611,700	13.0%

General Fund - Division Summary

Category	FY 2022 Actual	FY 2023 Budget	FY 2023 Estimate	FY 2024 Proposed	Change FY23-FY24	
					Amount (\$)	Percent (%)
Office of the Sheriff						
Compensation	\$1,130,968	\$2,737,200	\$1,206,500	\$2,138,000	\$(599,200)	-21.9%
Fringe Benefits	2,543,243	4,838,100	868,500	1,667,600	(3,170,500)	-65.5%
Operating	20,006	109,500	29,200	29,200	(80,300)	-73.3%
Capital Outlay	—	—	—	—	—	
SubTotal	\$3,694,217	\$7,684,800	\$2,104,200	\$3,834,800	\$(3,850,000)	-50.1%
Recoveries	(87,224)	—	—	—	—	
Total Office of the Sheriff	\$3,606,993	\$7,684,800	\$2,104,200	\$3,834,800	\$(3,850,000)	-50.1%
Bureau of Administration						
Compensation	\$3,584,615	\$4,344,100	\$3,701,300	\$4,018,200	\$(325,900)	-7.5%
Fringe Benefits	2,511,358	2,550,400	2,444,300	3,134,200	583,800	22.9%
Operating	4,787,544	4,847,700	4,975,700	5,317,700	470,000	9.7%
Capital Outlay	—	—	—	—	—	
SubTotal	\$10,883,517	\$11,742,200	\$11,121,300	\$12,470,100	\$727,900	6.2%
Recoveries	—	—	—	—	—	
Total Bureau of Administration	\$10,883,517	\$11,742,200	\$11,121,300	\$12,470,100	\$727,900	6.2%
Bureau of Field Operations						
Compensation	\$13,852,351	\$10,706,100	\$12,201,900	\$11,335,800	\$629,700	5.9%
Fringe Benefits	7,695,247	5,675,300	8,480,300	8,841,900	3,166,600	55.8%
Operating	403,967	386,600	390,900	392,400	5,800	1.5%
Capital Outlay	—	—	—	—	—	
SubTotal	\$21,951,565	\$16,768,000	\$21,073,100	\$20,570,100	\$3,802,100	22.7%
Recoveries	—	—	—	—	—	
Total Bureau of Field Operations	\$21,951,565	\$16,768,000	\$21,073,100	\$20,570,100	\$3,802,100	22.7%
Bureau of Court Services						
Compensation	\$8,232,268	\$8,393,700	\$8,624,800	\$8,763,700	\$370,000	4.4%
Fringe Benefits	6,299,325	6,356,100	6,386,800	6,835,700	479,600	7.5%
Operating	23,721	32,900	16,500	16,000	(16,900)	-51.4%
Capital Outlay	—	—	—	—	—	
SubTotal	\$14,555,314	\$14,782,700	\$15,028,100	\$15,615,400	\$832,700	5.6%
Recoveries	—	—	—	—	—	
Total Bureau of Court Services	\$14,555,314	\$14,782,700	\$15,028,100	\$15,615,400	\$832,700	5.6%

General Fund - Division Summary *(continued)*

Category	FY 2022 Actual	FY 2023 Budget	FY 2023 Estimate	FY 2024 Proposed	Change FY23-FY24	
					Amount (\$)	Percent (%)
Bureau of Professional Accountability						
Compensation	\$—	\$—	\$2,554,200	\$2,800,600	\$2,800,600	
Fringe Benefits	—	—	1,480,900	2,184,500	2,184,500	
Operating	—	—	121,500	113,900	113,900	
Capital Outlay	—	—	—	—	—	
SubTotal	\$—	\$—	\$4,156,600	\$5,099,000	\$5,099,000	
Recoveries	—	—	—	—	—	
Total Bureau of Professional Accountability	\$—	\$—	\$4,156,600	\$5,099,000	\$5,099,000	
Total	\$50,997,389	\$50,977,700	\$53,483,300	\$57,589,400	\$6,611,700	13.0%

DIVISION OVERVIEW

Office of the Sheriff

The Office of the Sheriff is responsible for providing overall direction, coordination and supervision of agency operations and functions. It provides for the establishment and maintenance of goals and objectives for the office by establishing orders, rules and regulations for administration. The Chief Assistant Sheriff is responsible to fulfil the duties and responsibilities of the Sheriff during periods of absence or incapacitation of the Sheriff. The Chief Assistant Sheriff is responsible for the day-to-day operations of the agency, including oversight of the four Bureaus: Administration, Field Operations, Court Services, and Professional Accountability. The duties and responsibilities include the following: provides the Sheriff with timely and complete information regarding priorities, progress, problems, and policies that significantly impact the Agency; makes recommendations to the Sheriff for changes in policy and procedures to enhance and improve the effectiveness and efficiency of the Agency; provides direct supervision of the Assistant Sheriffs, Inspector General, Public Affairs and Community Outreach Division; continually monitors the functions and personnel under the command and control of the position of Chief Assistant Sheriff; authorizes policy documents for inclusion in the Agency General Orders Manual on behalf of the Sheriff.

Fiscal Summary

In FY 2024, the division expenditures decrease -\$3,850,000 or -50.1% under the FY 2023 budget. Staffing resources decrease by three positions from the FY 2023 budget. The primary budget changes include:

- A decrease is personnel costs due to the transfer of positions to the newly created Bureau of Professional Accountability and budgeted attrition. Funding is allocated for mandated salary adjustments for on-board staff.
- A decrease in fringe benefit costs due to the realignment of costs across the divisions as a result of the departmental reorganization and anticipated costs.
- Funding is provided for Assistant Sheriff allowances.

	FY 2023 Budget	FY 2024 Proposed	Change FY23-FY24	
			Amount (\$)	Percent (%)
Total Budget	\$7,684,800	\$3,834,800	\$(3,850,000)	-50.1%
STAFFING				
Full Time - Civilian	9	6	(3)	-33.3%
Full Time - Sworn	12	12	0	0.0%
Subtotal - FT	21	18	(3)	-14.3%
Part Time	0	0	0	0.0%
Limited Term	0	0	0	0.0%

Bureau of Administration

The Bureau of Administration is that component of the agency which is responsible for Personnel, Budget and Finance, Employee Wellness, Training and Special Operations and the Asset Management Divisions. The Personnel Division supports the agency’s operations by providing personnel services to agency members. The Budget and Finance Division prepares and monitors the agency’s budget, including grants, contracts and the procurement of goods and services. The Employee Wellness division is a new creation and will focus on the mental and physical health of employees. The Training and Special Operations Division focuses on certifications, qualifications, and training. In addition, the division will house each of the agency’s Special Operations components. The Assets Management Division is responsible for the agency’s supply services, vehicle services, IT, software and hardware systems. Additionally, the Bureau Chief serves as the agency’s Equal Employment Opportunity (EEO) officer and provides the Chief Assistant Sheriff with an annual EEO report to include the review of the agency’s EEO polices, analysis of all EEO complaints filed by employees and the agency recruitment plan.

Fiscal Summary

In FY 2024, the division expenditures increase \$727,900 or 6.2% over the FY 2023 budget.

Staffing resources decrease due to the transfer of positions to the Bureau of Professional Accountability. The primary budget changes include:

- A decrease in personnel costs due the transfers of positions and budgeted attrition. Funding is provided for the annualization of prior year and planned FY 2024 salary adjustments.
- An increase in fringe benefit costs due to the realignment of costs across the divisions as a result of the departmental reorganization and anticipated costs.
- An increase in operating costs due to the reallocation of costs between divisions.

	FY 2023 Budget	FY 2024 Proposed	Change FY23-FY24	
			Amount (\$)	Percent (%)
Total Budget	\$11,742,200	\$12,470,100	\$727,900	6.2%
STAFFING				
Full Time - Civilian	37	27	(10)	-27.0%
Full Time - Sworn	68	66	(2)	-2.9%
Subtotal - FT	105	93	(12)	-11.4%
Part Time	0	0	0	0.0%
Limited Term	3	3	0	0.0%

Bureau of Field Operations

The Bureau of Field Operations is that component of the agency which is responsible for Domestic Violence Operations, Behavioral Health, and Warrant/Fugitive Operations. The Domestic Violence Operations section is responsible for round-the-clock response to domestic violence calls for service and the service of peace and protective orders. The Civil Operations Division is responsible for processing court summonses for criminal and civil cases, the collection of fees and costs and judgments made by the courts. The Behavioral Health Division is a new creation and will be responsible for responding to calls (serving emergency orders) involving persons with mental health cases. The Warrant/Fugitive Division is responsible for serving criminal and civil warrants and returning fugitives from out-of-state for court prosecution. The section also enters and closes out warrants in the Sheriff’s database.

Fiscal Summary

In FY 2024, the division expenditures increase \$3,802,100 or 22.7% over the FY 2023 budget. Staffing resources remain unchanged from FY 2023. The primary budget changes include:

- An increase in personnel costs due to prior year and planned FY 2024 salary adjustments.
- An increase in fringe benefit costs due to the realignment of costs across the divisions as a result of the departmental reorganization and anticipated costs.
- Funding is provided for the cash match obligation associated with the Child Support grant.

	FY 2023 Budget	FY 2024 Proposed	Change FY23-FY24	
			Amount (\$)	Percent (%)
Total Budget	\$16,768,000	\$20,570,100	\$3,802,100	22.7%
STAFFING				
Full Time - Civilian	37	37	0	0.0%
Full Time - Sworn	94	94	0	0.0%
Subtotal - FT	131	131	0	0.0%
Part Time	0	0	0	0.0%
Limited Term	0	0	0	0.0%

Bureau of Court Services

The Bureau of Court Services is the component of the Office responsible for the security of the Courts and the transportation of prisoners. The Bureau reports directly to the Chief Assistant Sheriff. The Bureau is assigned the following duties and responsibilities: security of all circuit courtrooms in the County, the security of persons in custody appearing before the courts; and monitoring the entrance and passage of citizens in the County Courthouse and Annex buildings. The Transportation Division is responsible for transporting prisoners between County and State institutions.

Fiscal Summary

In FY 2024, division expenditures increase \$832,700 or 5.6% over the FY 2023 budget. Staffing resources remain unchanged from the FY 2023 approved budget. The primary budget changes include:

- An increase in personnel costs due to prior year and planned FY 2024 salary adjustments.

- An increase in fringe benefit costs due to the realignment of costs across the divisions as a result of the departmental reorganization and anticipated costs.
- In operating, funding is allocated for office supplies.

	FY 2023 Budget	FY 2024 Proposed	Change FY23-FY24	
			Amount (\$)	Percent (%)
Total Budget	\$14,782,700	\$15,615,400	\$832,700	5.6%
STAFFING				
Full Time - Civilian	26	26	0	0.0%
Full Time - Sworn	78	78	0	0.0%
Subtotal - FT	104	104	0	0.0%
Part Time	0	0	0	0.0%
Limited Term	0	0	0	0.0%

Bureau of Professional Accountability

The Bureau of Professional Accountability is the component of the agency which is responsible for Policy Compliance, Audits and Inspections, and Planning, Research and Accreditation and the Records Division. The Policy Compliance Division helps to ensure each of the agency’s components are compliant with policies, procedures, and law enforcement best practices. The Audits and Inspections Division is responsible for random inspections and audits of all agency components. The Planning, Research, and Development Division is responsible for policy development and the Commission on Accreditation for Law Enforcement Agencies (CALEA) certification. The Records Division houses all of the agency’s records including reports and body camera footage.

Fiscal Summary

In FY 2024, this newly created division expenditures are \$5,099,000. Staffing resources include 16 positions

transferred from other divisions. The primary budget changes include:

- An increase in compensation due to prior year and planned FY 2024 pay adjustments.
- An increase in fringe benefits due to the realignment of costs across the divisions as a result of the departmental reorganization and anticipated costs.
- An increase in supplies for operations.

	FY 2023 Budget	FY 2024 Proposed	Change FY23-FY24	
			Amount (\$)	Percent (%)
Total Budget	\$-	\$5,099,000	\$5,099,000	
STAFFING				
Full Time - Civilian	0	13	13	
Full Time - Sworn	0	3	3	
Subtotal - FT	0	16	16	
Part Time	0	0	0	0.0%
Limited Term	0	0	0	0.0%

GRANT FUNDS SUMMARY

Expenditures by Category - Grant Funds

Category	FY 2022 Actual	FY 2023 Budget	FY 2023 Estimate	FY 2024 Proposed	Change FY23-FY24	
					Amount (\$)	Percent (%)
Compensation	\$851,966	\$1,744,500	\$1,630,000	\$2,384,500	\$640,000	36.7%
Fringe Benefits	561,774	872,600	872,600	946,000	73,400	8.4%
Operating	187,960	322,100	422,100	322,100	—	0.0%
Capital Outlay	—	834,000	834,000	—	(834,000)	-100.0%
SubTotal	\$1,601,700	\$3,773,200	\$3,758,700	\$3,652,600	\$(120,600)	-3.2%
Recoveries	—	—	—	—	—	
Total	\$1,601,700	\$3,773,200	\$3,758,700	\$3,652,600	\$(120,600)	-3.2%

The FY 2024 proposed grant budget is \$3,652,600, a decrease of -\$120,600 or -3.2% under the FY 2023 approved budget. This decrease is due to the COPS Technology award.

Staff Summary by Division - Grant Funds

Staff Summary by Division & Grant Program	FY 2023			FY 2024		
	FT	PT	LTGF	FT	PT	LTGF
Bureau of Field Operations						
Child Support Enforcement	20	—	3	20	—	3
Total Bureau of Field Operations	20	—	3	20	—	3
Total	20	—	3	20	—	3

In FY 2024, funding is provided for 20 full time positions and three limited term grant funded (LTGF) positions.

Grant Funds by Division

Grant Name	FY 2022 Actual	FY 2023 Budget	FY 2023 Estimate	FY 2024 Proposed	Change FY23-FY24	
					Amount (\$)	Percent (%)
Bureau of Field Operations						
Child Support Enforcement- Cooperative Reimbursement Agreement (CRA)	\$1,463,110	\$1,835,300	\$1,835,300	\$2,663,200	\$827,900	45.1%
Edward Byrne Justice Assistance Local Solicitation	27,220	—	—	—	—	
Edward Byrne Justice Assistance	8,025	—	—	—	—	
COPS Technology	—	834,000	834,000	—	(834,000)	-100.0%
Gun Violence Reduction	—	100,000	100,000	—	(100,000)	-100.0%
Juvenile Transportation Services	685	44,000	44,000	44,000	—	0.0%
Maryland Criminal Intelligence Network	17,828	—	—	—	—	
Police Recruitment and Retention	—	14,500	—	—	(14,500)	-100.0%
Warrant Apprehension	84,832	—	—	—	—	
Total Bureau of Field Operations	\$1,601,700	\$2,827,800	\$2,813,300	\$2,707,200	\$(120,600)	-4.3%
Subtotal	\$1,601,700	\$2,827,800	\$2,813,300	\$2,707,200	\$(120,600)	-4.3%
Total Transfer from General Fund - (County Contribution/Cash Match)		945,400	945,400	945,400	—	0.0%
Total	\$1,601,700	\$3,773,200	\$3,758,700	\$3,652,600	\$(120,600)	-3.2%

Grant Descriptions

CHILD SUPPORT ENFORCEMENT -- \$2,663,200

The Maryland Department of Human Resources provides funding for a special unit within the Office of the Sheriff responsible for the service of process and writs of attachment to persons in arrears with child support payments.

JUVENILE TRANSPORTATION SERVICES -- \$44,000

The Governor's Office on Crime Control and Prevention provides funding for the transport of youth from Prince George's County to and from the courthouse and juvenile service facilities.

SERVICE DELIVERY PLAN AND PERFORMANCE

Goal 1 — To provide security services to the courts in order to ensure public safety during the legal process.

Objective 1.1 — Reduce the number of potential courthouse incidents per courtroom covered by Deputies daily.

FY 2028 Target	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimated	FY 2024 Projected	Trend
1	1	1	1	1	↔

Trend and Analysis

The Sheriff, by law, is responsible for the security of the Courthouse Complex for Prince George's County, Maryland, to include Circuit Court, the Family Justice Center (FJC) and the Judicial Administration Services Building (JAS). Sheriff's personnel also respond to the Upper Marlboro daycare center under emergency situations due to its close proximity to the court complex. Deputy Sheriffs and Security Officers are assigned to the Courthouse Complex Campus to provide a safe and orderly environment for those who seek services, and those who serve the judicial branch of our County government. Deputies prevent and react to dangerous situations and high-risk courthouse activities.

With pre-pandemic numbers of visitors returning to the courthouse, along with high numbers of crimes of violence trials, emotionally charged domestic related hearings and proceedings related to the welfare of persons suffering with mental health challenges, the need to ensure coverage of all elements of security is obvious. Security Officers and Deputies posted at the entrances, in the corridors adjacent to courtrooms, inside hearing rooms involving family law cases and being conspicuously present in high-risk trials are of the highest needs.

Performance Measures

Measure Name	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimated	FY 2024 Projected
Resources (Input)					
Deputy sheriffs assigned to the courthouse (daily average)	60	53	53	53	55
Security officers assigned to the courthouse (daily average)	28	21	20	16	20
Workload, Demand and Production (Output)					
Prisoners escorted to and/or from the courthouse to the County jail (annually)	7,167	496	1,191	4,281	6,000
Prisoners escorted to and/or from the courthouse to the County jail (daily average)	30	41	99	357	500
Significant courthouse incidents (high risk/threats)	126	51	81	66	72
Daily visitors entering the courthouse (magnetometer scans)	2,129	1,035	2,188	3,200	3,800
Courtrooms covered daily	48	38	38	38	38
Weapons/contraband discovered by courthouse security	21,155	12,867	29,782	41,000	45,000
Prisoners transported from across the State and the District of Columbia as a result of a court order	3,024	1,170	2,083	4,000	5,000

Performance Measures *(continued)*

Measure Name	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimated	FY 2024 Projected
Efficiency					
Prisoners transported to and from courthouse per trip	13	2	9	16	15
Miles driven transporting prisoners from across the State and the District of Columbia	83,472	49,113	69,664	91,779	90,000
Quality					
Complaints lodged against Sheriff personnel	0	20	24	24	24
Impact (Outcome)					
Courthouse incidents per courtrooms covered	0	1	1	1	1

Goal 2 — To provide service to victims of domestic violence in a safe, timely and efficient manner.

Objective 2.1 — Reduce average response times for 9-1-1 calls for service related to domestic violence.

FY 2028 Target	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimated	FY 2024 Projected	Trend
13	16	16	16	15	↑

Trend and Analysis

In FY 2020, the Domestic Violence Intervention Division took on an expansion in the 9-1-1 response area with the division of the geographical area that was Police District/Division III into two distinct police districts/divisions - the Landover Division III and Westphalia Division VIII. The lone sector of Landover Division III gained some territory from Hyattsville Division I, and the new Westphalia Division VIII added the new Westphalia community development area into Division VIII's "H" Sector. The larger footprint of both police district/divisions, and continued growth of new residential sections of the Westphalia development, will add 18,000 housing units and nearly 39,000 additional people. In FY 2024, these geographical areas will continue to increase in population and in turn stretch the Sheriff's Office resources even further.

Domestic violence related peace and protective orders have increased countywide by 24% over the last two years and the number of orders issued continues to rise. Even with these dramatic increases, response times to domestic violence disputes in the response area have remained consistent at 16 minutes. In FY 2021, deputies' average length on a call for service resolving domestic violence issues was 35 minutes due to conducting thorough interviews with parties involved to ensure proper incident documentation and wraparound services to victims.

Performance Measures

Measure Name	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimated	FY 2024 Projected
Resources (Input)					
Deputy sheriffs assigned to domestic violence (daily average)	47	42	45	47	52

Performance Measures *(continued)*

Measure Name	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimated	FY 2024 Projected
Workload, Demand and Production (Output)					
Responses to 9-1-1 domestic violence calls	4,727	5,685	4,281	4,410	4,542
Domestic violence arrests	311	572	282	291	300
Victims served	8,521	11,908	8,297	8,588	8,889
Protective orders received	14,180	15,106	14,926	15,450	15,990
Peace orders received	4,658	5,788	6,247	6,466	6,692
Vacate orders received	2,635	3,870	3,833	3,967	4,106
Domestic related court documents received	19,048	23,408	24,264	25,115	25,995
Domestic related court documents served	10,750	11,908	12,524	12,962	13,415
Protective orders served	7,965	6,469	6,611	6,842	7,082
Repeat domestic violence calls	365	753	1,561	1,608	1,656
Efficiency					
Response 9-1-1 domestic violence calls per deputy (minimum 2 deputies per call)	100	135	113	110	101
Quality					
Time to service domestic violence related court case (in hours)	33	40	35	35	35
Impact (Outcome)					
Response time to 9-1-1 domestic violence calls (in minutes)	13	16	16	16	15

Goal 3 — To provide service of criminal and civil process in a safe, timely and efficient manner.

Objective 3.1 — Reduce the number of warrants on file.

FY 2028 Target	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimated	FY 2024 Projected	Trend
30,000	26,279	19,394	21,333	23,000	↔

Trend and Analysis

The number of violent crime warrants has increased dramatically, and they continue month after month at these new elevated levels. This is the primary focus of the Office of the Sheriff. In collaboration with the State's Attorney's Office, the Office has revised the extradition guidelines to permit additional out-of-state apprehensions from locations nationwide. The Office has also prioritized motor vehicle warrants when a death occurs, further reducing the numbers of open warrants. Increasing technology and filling key vacancies within the Warrant/fugitive Division will improve the safety and productivity of the apprehension of violent, repeat offenders. With the courts returning to pre-pandemic docket levels, the Office expects the number of warrants issued to begin to increase over the course of FY 2023 but will ensure the overall number of open warrants will continue to trend downward.

Performance Measures

Measure Name	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimated	FY 2024 Projected
Resources (Input)					
Deputy sheriffs assigned to serve warrants (daily average)	30	18	26	26	26
Workload, Demand and Production (Output)					
Warrants received	12,679	5,758	37,283	39,147	41,101
Extraditions carried out	222	155	168	176	186
Warrants administratively vacated	9,254	24,958	12,775	12,137	13,414
Efficiency					
Warrants received per deputy sheriff	419	320	215	225	235
Warrants served per deputy sheriff	51	91	75	75	100
Impact (Outcome)					
Warrants on file	26,279	26,279	19,394	21,333	23,000

