

Office of Central Services

AGENCY OVERVIEW

Agency Description

The Office of Central Services was created under the County Charter to administer centralized support services for County Government. The Office of Central Services has responsibility for the planning and construction of County buildings and all related activities.

Beginning in FY 2024, the Office of Central Services will manage CIP projects previously managed internally by the Police Department and the Department of Corrections in an effort to centralize CIP project management.

Facilities

Central Services operates, maintains and renovates all County facilities and fire stations. Specific functions include:

- Roof repairs, concrete and other interior/exterior needs;
- Replace or repair mechanical, electrical, plumbing and life-safety systems;
- Renovate surplus schools for citizen and administrative use;
- Renovate offices to better utilize existing space;
- Convert building systems from electricity/fuel operation to more energy efficient systems; and
- Renovate buildings to comply with applicable health, safety and Americans with Disabilities Act (ADA) code regulations.

Needs Assessment

Planned projects range in size from the renovation, modification or repair of large facilities such as the Emergency Operations Center, the County Administration Building and the County Service Building in Hyattsville, to smaller projects to accommodate the space needs of other agencies such as the Sheriff and Health departments and the County's warehousing requirements.

FY 2024 Funding Sources

- General Obligation Bonds – 67.1%
- Other – 21.2%
- State – 11.7%

FY 2024–2029 Program Highlights

- The County Buildings Renovations II project supports roof repairs, the upgrade of mechanical systems and site work as required by code to align with the newly commissioned Facilities Master Plan.
- The County Administration Building project is set to begin construction in FY 2024 and several agencies will relocate to the building.
- The Promise Place Children's Shelter project may collaborate with the Warm Nights shelter in FY 2024.
- The Shepherd's Cove Family Shelter received \$8.2 million from a State grant, and the project is in the pre-design phase.
- The Prince George's Homeless Shelter is pending a decision on a new project site.
- Construction of the District VI Station project has been accelerated and will start in FY 2025.
- District V Station project funding has been delayed to future years.
- The Special Operations Division (SOD) Facility project continues with the renovation of the community space portion of the project at the former Barlowe Road site.
- The Forensic Lab Renovations project continues construction of planned upgrades in FY 2024.
- Police station renovations and improvements continue throughout the county in FY 2024.
- In FY 2024, the Detention Center Housing Renovations project will continue the renovations on Housing Units 5 and 6.
- Phase III of the Detention Center Improvements 2 project will continue in FY 2024. The renovation projects will include repairs and upgrades for roofing, mechanical, electrical, and plumbing

systems as well as inoperable and obsolete major equipment.

- Construction for the Central Control/Administrative Wing Expansion project is scheduled to continue in FY 2024.
- The Community Corrections Complex project is delayed and construction is scheduled to begin in FY 2024.

New Projects

None

Deleted Projects

CIP ID # / PROJECT NAME / REASON

4560005 / Medical Unit Renovation and Expansion / Project completed

Revised Projects

Project Name	Alternate Funding Source Required	Revisions			
		Total Project Cost Increase	Total Project Cost Decrease	Project Schedule Delayed	Project Schedule Accelerated
Community Corrections Complex				X	
County Administration Building Refresh		X		X	
County Building Renovations II		X			
Detention Center Improvements 2		X			
Detention Center Housing Renovation			X		
District V Station				X	
District VI Station					X
Driver Training Facility and Gun Range		X		X	
Police Station Renovations		X			
Prince George's Homeless Shelter				X	
Promise Place					X
Regional Administration Building		X		X	
Shepherd's Cove Family Shelter		X		X	
Special Operations Division Facility		X		X	

Program Summary

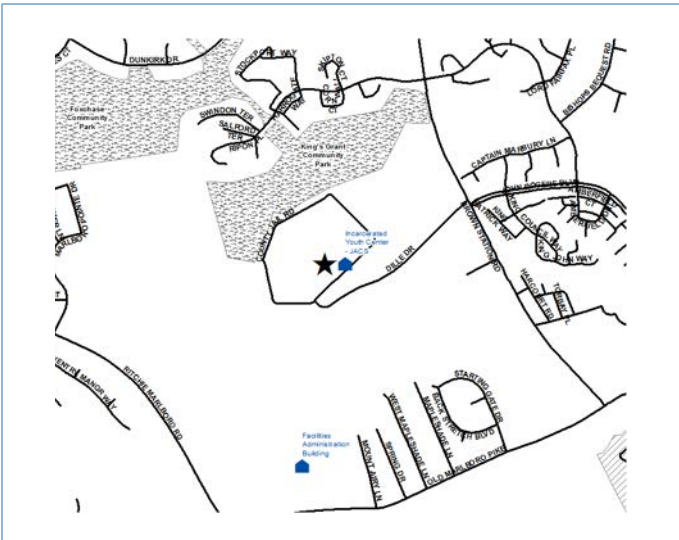
Category/Description	Total Project Cost	Life to Date Actual	FY 2023 Estimate	Total 6 Years	Budget Year FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Beyond 6 Years
EXPENDITURE											
PLANS	\$22,423	\$13,669	\$3,982	\$2,772	\$362	\$1,042	\$342	\$342	\$342	\$342	\$2,000
LAND	27,603	21,703	3,600	600	—	—	300	300	—	—	1,700
CONSTR	656,633	235,175	110,764	250,092	62,804	48,213	44,975	38,845	28,535	26,720	60,602
EQUIP	32,988	12,155	6,153	6,180	550	500	1,680	2,550	450	450	8,500
OTHER	123,203	109,086	4,161	6,906	5,202	152	652	700	100	100	3,050
TOTAL	\$862,850	\$391,788	\$128,660	\$266,550	\$68,918	\$49,907	\$47,949	\$42,737	\$29,427	\$27,612	\$75,852
FUNDING											
GO BONDS	\$636,559	\$335,552	\$42,006	\$183,149	\$47,277	\$30,377	\$35,719	\$32,737	\$19,427	\$17,612	\$75,852
FEDERAL	8,000	—	8,000	—	—	—	—	—	—	—	—
STATE	12,998	—	283	12,715	8,220	2,265	2,230	—	—	—	—
DEV	900	—	900	—	—	—	—	—	—	—	—
OTHER	204,393	111,676	21,717	71,000	15,000	16,000	10,000	10,000	10,000	10,000	—
TOTAL	\$862,850	\$447,228	\$72,906	\$266,864	\$70,497	\$48,642	\$47,949	\$42,737	\$29,427	\$27,612	\$75,852
OPERATING IMPACT											
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	
OPERATING				—	—	—	—	—	—	—	
DEBT				—	—	—	—	—	—	—	
OTHER				—	—	—	—	—	—	—	
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	

Project Listing

CIP ID#	Project Name	Address	Planning Area	Council District	Project Class	Total Project Cost (000)	Completion Date
4.56.0006	Central Control/ Administrative Wing Expansion	13400 Dille Drive, Upper Marlboro	Upper Marlboro and Vicinity	Six	Addition	\$2,762	FY 2024
3.31.0010	Collington Athletic Complex	Prince George's Boulevard, Bowie	Collington and Vicinity	Four	New Construction	19,217	TBD
4.56.0007	Community Corrections Complex	4605 Brown Station Road, Upper Malboro	Upper Marlboro and Vicinity	Six	New Construction	9,556	FY 2026
8.31.0003	Contingency Appropriation Fund	Countywide	Not Assigned	Countywide	Non Construction	60,000	Ongoing
4.31.0003	County Administration Building Refresh	14741 Governor Oden Bowie Drive, Upper Marlboro	Upper Marlboro and Vicinity	Nine	Rehabilitation	29,900	FY 2029
4.31.0001	County Building Renovations II	Countywide	Not Assigned	Countywide	Rehabilitation	200,271	Ongoing
4.56.0001	Detention Center Housing Renovations	13400 Dille Drive, Upper Marlboro	Upper Marlboro and Vicinity	Six	Rehabilitation	49,987	Ongoing
4.56.0002	Detention Center Improvements 2	13400 Dille Drive, Upper Marlboro	Upper Marlboro and Vicinity	Six	Rehabilitation	23,179	Ongoing
3.50.0007	District IV Police Station	6501 Clipper Way, Oxon Hill	Henson Creek	Eight	New Construction	16,800	TBD
3.50.0002	District V Police Station	Location Not Determined	Clinton	Nine	New Construction	16,700	TBD
3.50.0001	District VI Police Station	Location Not Determined	Beltsville	One	New Construction	15,800	FY 2027
3.31.0007	Domestic Violence/Human Trafficking Shelter	Location Not Determined	Not Assigned	Not Assigned	New Construction	10,200	TBD
3.31.0009	Driver Training Facility & Gun Range	4920 Ritchie Marlboro Road, Upper Marlboro	Upper Marlboro and Vicinity	Six	New Construction	96,848	TBD
5.31.0001	Energy Upgrades	Countywide	Not Assigned	Countywide	Rehabilitation	1,644	FY 2023
4.50.0001	Forensics Lab Renovations	1739 Brightseat Road, Landover	Landover Area	Five	Rehabilitation	37,550	FY 2024
3.50.0008	National Harbor Public Safety Building	North Cove Terrace, Oxon Hill	Henson Creek	Eight	New Construction	4,000	FY 2023
4.50.0003	Police Station Renovations	Countywide	Not Assigned	Countywide	Rehabilitation	10,071	Ongoing
3.31.0003	Prince George's Homeless Shelter	603 Addison Road, Capitol Heights	Town of Capitol Heights	Seven	New Construction	18,368	FY 2028
3.31.0005	Promise Place Children's Shelter	Location Not Determined	Not Assigned	Not Assigned	New Construction	21,154	TBD
3.31.0006	Regional Administration Building	1301 McCormick Drive, Largo	Largo-Lottsford	Six	Rehabilitation	78,449	FY 2022

Project Listing *(continued)*

CIP ID#	Project Name	Address	Planning Area	Council District	Project Class	Total Project Cost (000)	Completion Date
3.31.0004	Shepherd's Cove Family Shelter	Location Not Determined	Not Assigned	Not Assigned	New Construction	24,460	FY 2028
4.50.0002	Special Operations Division Facility	4920 Ritchie Marlboro Rd, Upper Marlboro	Upper Marlboro and Vicinity	Six	Rehabilitation	26,715	FY 2025
3.50.0006	Training/Administrative Headquarters	8903 & 8905 Presidential Prkwy, Upper Marlboro	Westphalia and Vicinity	Six	New Construction	81,219	FY 2023
8.31.0005	Warm Nights Homeless Shelter	Location Not Determined	Not Assigned	Not Assigned	Rehabilitation	8,000	FY 2024
Program Total						\$862,850	
NUMBER OF PROJECTS = 24							



Description: This project will expand the Administrative Building by 8,000 square feet to allow more space for central control operations, storage and office space.

Justification: Central control operations have become hazardous with wiring and outlets needed for computer monitors and software systems. The doors of the current location serve as both an entrance and exit, which creates a potentially dangerous situation in the event of an emergency or natural disaster event. Several sections have insufficient office space. Additional space is needed to store inmate financials, contracts, grants and volunteer personnel services.

Highlights: FY 2024 funding will support the completion of design and permitting as well as the continuation of construction.

Enabling Legislation: CB-45-2022

Location		Status	
Address	13400 Dille Drive, Upper Marlboro	Project Status	Design Has Begun
Council District	Six	Class	Addition
Planning Area	Upper Marlboro and Vicinity	Land Status	Publicly Owned Land

PROJECT MILESTONES

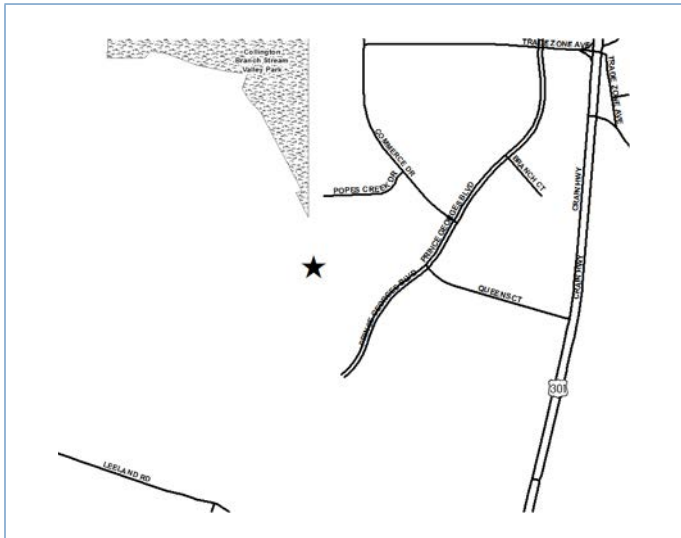
	Estimate	Actual
1 st Year in Capital Program		FY 2015
1 st Year in Capital Budget		FY 2018
Completed Design	FY 2024	
Began Construction	FY 2023	
Project Completion	FY 2024	

CUMULATIVE APPROPRIATION (000'S)

Life to Date	FY 2023 Estimate	FY 2024	Total
\$0	\$2,290	\$472	\$2,762

Project Summary

Category/Description	Total Project Cost	Life to Date Actual	FY 2023 Estimate	Total 6 Years	Budget Year FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Beyond 6 Years
EXPENDITURE											
PLANS	\$266	\$—	\$244	\$22	\$22	\$—	\$—	\$—	\$—	\$—	\$—
LAND	—	—	—	—	—	—	—	—	—	—	—
CONSTR	2,286	—	1,936	350	350	—	—	—	—	—	—
EQUIP	100	—	50	50	50	—	—	—	—	—	—
OTHER	110	—	60	50	50	—	—	—	—	—	—
TOTAL	\$2,762	\$—	\$2,290	\$472	\$472	\$—	\$—	\$—	\$—	\$—	\$—
FUNDING											
GO BONDS	\$2,762	\$—	\$252	\$2,510	\$2,510	\$—	\$—	\$—	\$—	\$—	\$—
TOTAL	\$2,762	\$—	\$252	\$2,510	\$2,510	\$—	\$—	\$—	\$—	\$—	\$—
OPERATING IMPACT											
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	
OPERATING				—	—	—	—	—	—	—	
DEBT				—	—	—	—	—	—	—	
OTHER				—	—	—	—	—	—	—	
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	



Description: The Collington Athletic Complex is an approximately 76-acre County-owned property located on Prince George's Boulevard in the Collington Industrial Park (Trade Zone), off Route 301 and Trade Zone Avenue. This project covers the design and construction of a multi-field sports facility complex.

Justification: The demand for athletic fields is on the increase in the Bowie area. The Maryland Stadium Authority, working with the County and Maryland National Capital Park and Planning Commission (M-NCPPC), determined the feasibility of the multi-field complex in the Bowie and vicinity area. This project is adjacent to the proposed Karington mixed-use development. The project offers the opportunity for a unique public (State, Stadium Authority & County) private not-for-profit partnership in the design, construction and operation of a state-of-the-art sports complex.

Highlights: Funding for the project will come from several sources to include developer contributions, \$7.5 million or more from the M-NCPPC and three State Bond Bills (2012- \$1 million, 2013- \$1 million and 2015-\$3 million).

Enabling Legislation: Not Applicable

Location		Status	
Address	Prince George's Boulevard, Bowie	Project Status	Design Not Begun
Council District	Four	Class	New Construction
Planning Area	Collington and Vicinity	Land Status	Publicly Owned Land

PROJECT MILESTONES

	Estimate	Actual
1 st Year in Capital Program		FY 2017
1 st Year in Capital Budget		FY 2017
Completed Design	TBD	
Began Construction	TBD	
Project Completion	TBD	

CUMULATIVE APPROPRIATION (000'S)

Life to Date	FY 2023 Estimate	FY 2024	Total
\$0	\$19,217	\$0	\$19,217

Project Summary

Category/Description	Total Project Cost	Life to Date Actual	FY 2023 Estimate	Total 6 Years	Budget Year FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Beyond 6 Years
EXPENDITURE											
PLANS	\$450	\$—	\$450	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
LAND	—	—	—	—	—	—	—	—	—	—	—
CONSTR	18,767	—	18,767	—	—	—	—	—	—	—	—
EQUIP	—	—	—	—	—	—	—	—	—	—	—
OTHER	—	—	—	—	—	—	—	—	—	—	—
TOTAL	\$19,217	\$—	\$19,217	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
FUNDING											
OTHER	\$19,217	\$—	\$19,217	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
TOTAL	\$19,217	\$—	\$19,217	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
OPERATING IMPACT											
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	
OPERATING				—	—	—	—	—	—	—	
DEBT				—	—	—	—	—	—	—	
OTHER				—	—	—	—	—	—	—	
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	



Description: The Community Corrections Complex is an expansion to house all the alternative to incarceration programs. The alternative-to-incarceration programs consist of Home Detention, Pretrial Release Case Management, Drug Laboratory and Community Service programs.

Justification: The Department's training facility that houses the alternative-to-incarceration programs will be replaced by the Public Safety Complex. The Department will implode the 40-year-old residential home known as the Butler Building and construct the expansion of the Community Release Center (formally known as the Work Release Facility) with the Community Corrections Complex. The Community Release Center provides housing for adult male and female offenders as an alternative to incarceration.

Highlights: This project has been delayed. Construction is scheduled to be begin in FY 2025.

Enabling Legislation: CB-45-2022

Location		Status	
Address	4605 Brown Station Road, Upper Marlboro	Project Status	Design Has Begun
Council District	Six	Class	New Construction
Planning Area	Upper Marlboro and Vicinity	Land Status	Publicly Owned Land

PROJECT MILESTONES

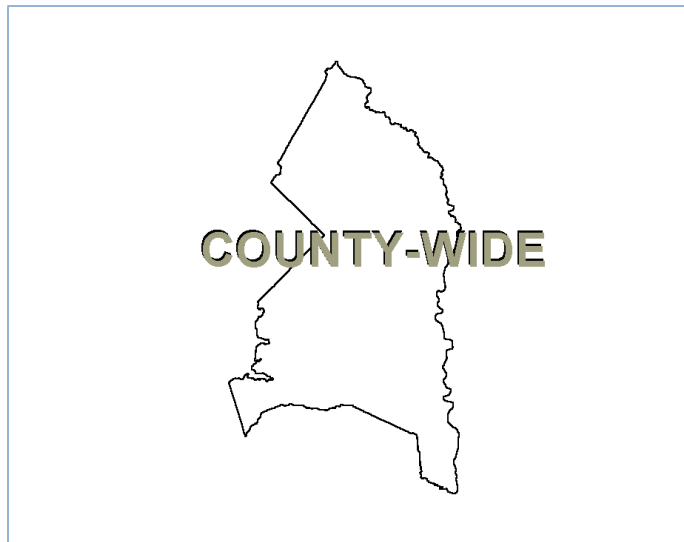
	Estimate	Actual
1 st Year in Capital Program		FY 2021
1 st Year in Capital Budget		FY 2023
Completed Design	FY 2023	
Began Construction	FY 2025	
Project Completion	FY 2026	

CUMULATIVE APPROPRIATION (000'S)

Life to Date	FY 2023 Estimate	FY 2024	Total
\$0	\$566	\$0	\$566

Project Summary

Category/Description	Total Project Cost	Life to Date Actual	FY 2023 Estimate	Total 6 Years	Budget Year FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Beyond 6 Years
EXPENDITURE											
PLANS	\$566	\$—	\$566	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
LAND	—	—	—	—	—	—	—	—	—	—	—
CONSTR	8,710	—	—	8,710	—	4,530	4,180	—	—	—	—
EQUIP	280	—	—	280	—	—	280	—	—	—	—
OTHER	—	—	—	—	—	—	—	—	—	—	—
TOTAL	\$9,556	\$—	\$566	\$8,990	\$—	\$4,530	\$4,460	\$—	\$—	\$—	\$—
FUNDING											
GO BONDS	\$4,778	\$—	\$283	\$4,495	\$—	\$2,265	\$2,230	\$—	\$—	\$—	\$—
STATE	4,778	—	283	4,495	—	2,265	2,230	—	—	—	—
TOTAL	\$9,556	\$—	\$566	\$8,990	\$—	\$4,530	\$4,460	\$—	\$—	\$—	\$—
OPERATING IMPACT											
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
OPERATING				—	—	—	—	—	—	—	—
DEBT				—	—	—	—	—	—	—	—
OTHER				—	—	—	—	—	—	—	—
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—



Description: This project authorizes the County Executive to approve appropriation transfers up to \$250,000 for approved projects. Amounts over \$250,000 and new project authorization under \$250,000 will require County Council approval. The project provides a mechanism for transferring appropriations and funds to approved projects and is a source of minor cash outlays. It also provides the means to temporarily charge blanket encumbrances pending permanent cost allocation and serves as a holding account for Federal, State or other funds received unexpectedly. No funds will be spent from this project for this latter purpose.

Justification: Estimates used for programming are sometimes lower than the final construction costs due to inflationary increases or other unanticipated problems. Small CIP projects and capital expenditures are also occasionally required to correct unforeseen problems.

Highlights: No significant highlights for this project.

Enabling Legislation: Not Applicable

Location		Status	
Address	Countywide	Project Status	Not Assigned
Council District	Countywide	Class	Non Construction
Planning Area	Not Assigned	Land Status	No Land Involved

PROJECT MILESTONES

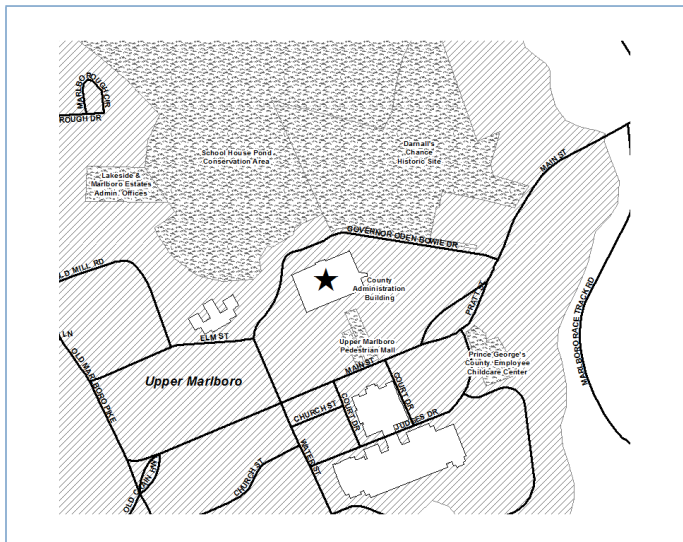
	Estimate	Actual
1 st Year in Capital Program		FY 2015
1 st Year in Capital Budget		FY 2015
Completed Design	N/A	
Began Construction	N/A	
Project Completion		Ongoing

CUMULATIVE APPROPRIATION (000'S)

Life to Date	FY 2023 Estimate	FY 2024	Total
\$0	\$0	\$10,000	\$10,000

Project Summary

Category/Description	Total Project Cost	Life to Date Actual	FY 2023 Estimate	Total 6 Years	Budget Year FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Beyond 6 Years
EXPENDITURE											
PLANS	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
LAND	—	—	—	—	—	—	—	—	—	—	—
CONSTR	60,000	—	—	60,000	10,000	10,000	10,000	10,000	10,000	10,000	—
EQUIP	—	—	—	—	—	—	—	—	—	—	—
OTHER	—	—	—	—	—	—	—	—	—	—	—
TOTAL	\$60,000	\$—	\$—	\$60,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$—
FUNDING											
OTHER	\$60,000	\$—	\$—	\$60,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$—
TOTAL	\$60,000	\$—	\$—	\$60,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$—
OPERATING IMPACT											
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	
OPERATING				—	—	—	—	—	—	—	
DEBT				—	—	—	—	—	—	—	
OTHER				—	—	—	—	—	—	—	
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	



Description: This project provides for restoration, upgrade, modernization, infrastructure reconstruction and rehabilitation of major systems, including fire, heating ventilation and air conditioning, boiler and machinery and general face lift.

Justification: The County Administration Building was built in 1977 as a government/public use office building to house Legislative and Executive branches of the Prince George's County Government. It is comprised of 201,975 square feet of office and meeting space and 813 parking spaces. It is 42 years old, and major work is required to extend its life expectancy.

Highlights: Construction is set to begin to move several agencies to the Regional Administration Building.

Enabling Legislation: CB-33-2018

Location		Status	
Address	14741 Governor Oden Bowie Drive, Upper Marlboro	Project Status	Design Not Begun
Council District	Nine	Class	Rehabilitation
Planning Area	Upper Marlboro and Vicinity	Land Status	No Land Involved

PROJECT MILESTONES

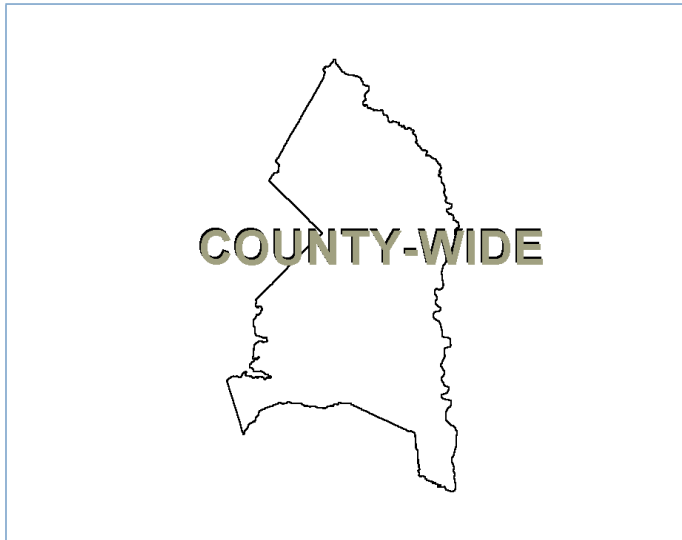
	Estimate	Actual
1 st Year in Capital Program		FY 2020
1 st Year in Capital Budget		FY 2020
Completed Design	Ongoing	
Began Construction	FY 2024	
Project Completion	FY 2029	

CUMULATIVE APPROPRIATION (000'S)

Life to Date	FY 2023 Estimate	FY 2024	Total
\$480	\$5,920	\$2,500	\$8,900

Project Summary

Category/Description	Total Project Cost	Life to Date Actual	FY 2023 Estimate	Total 6 Years	Budget Year FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Beyond 6 Years
EXPENDITURE											
PLANS	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
LAND	—	—	—	—	—	—	—	—	—	—	—
CONSTR	29,894	474	5,920	23,500	2,500	1,000	5,000	5,000	5,000	5,000	—
EQUIP	—	—	—	—	—	—	—	—	—	—	—
OTHER	6	6	—	—	—	—	—	—	—	—	—
TOTAL	\$29,900	\$480	\$5,920	\$23,500	\$2,500	\$1,000	\$5,000	\$5,000	\$5,000	\$5,000	\$—
FUNDING											
GO BONDS	\$29,900	\$1,400	\$5,000	\$23,500	\$2,500	\$1,000	\$5,000	\$5,000	\$5,000	\$5,000	\$—
TOTAL	\$29,900	\$1,400	\$5,000	\$23,500	\$2,500	\$1,000	\$5,000	\$5,000	\$5,000	\$5,000	\$—
OPERATING IMPACT											
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
OPERATING				—	—	—	—	—	—	—	—
DEBT				—	—	—	—	—	—	—	—
OTHER				—	—	—	—	—	—	—	—
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—



Description: This project provides funding for renovations and repairs to County owned properties. Funds for this project may be used to purchase land in conjunction with renovation projects and to build-out spaces newly acquired or leased by the County. Lead and asbestos abatement, environmental remediation, energy efficiency projects and construction costs to meet ADA requirements may also be completed pursuant to this project.

Justification: Renovations are required in order to provide safe, accessible and modern offices for County agencies and certain public uses. It is less costly to remodel existing County buildings than to construct new facilities.

Highlights: The Facilities Master Plan, funded by the American Rescue Plan Act, detailed maintenance and structural upgrades at each County building. FY 2024 will see the beginning stages of implementing the recommended upgrades.

Enabling Legislation: CB-42-2022

Location		Status	
Address	Countywide	Project Status	Under Construction
Council District	Countywide	Class	Rehabilitation
Planning Area	Not Assigned	Land Status	Publicly Owned Land

PROJECT MILESTONES

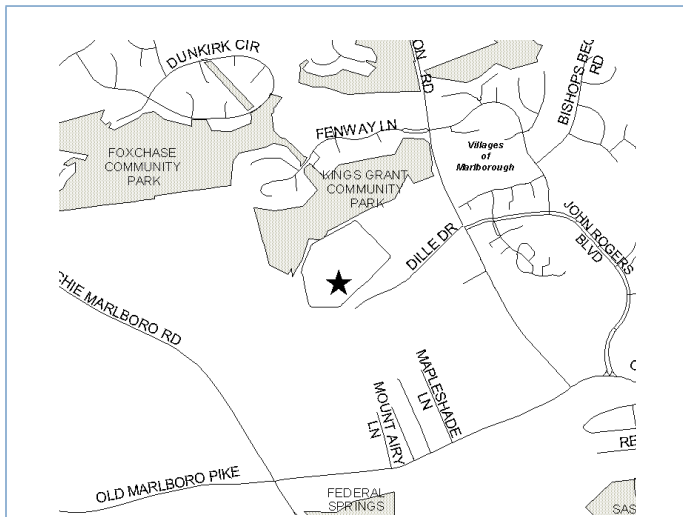
	Estimate	Actual
1 st Year in Capital Program		FY 1979
1 st Year in Capital Budget		FY 2006
Completed Design		Ongoing
Began Construction		Ongoing
Project Completion		Ongoing

CUMULATIVE APPROPRIATION (000'S)

Life to Date	FY 2023 Estimate	FY 2024	Total
\$131,517	\$10,799	\$16,720	\$159,036

Project Summary

Category/Description	Total Project Cost	Life to Date Actual	FY 2023 Estimate	Total 6 Years	Budget Year FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Beyond 6 Years
EXPENDITURE											
PLANS	\$1,164	\$1,164	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
LAND	26	26	—	—	—	—	—	—	—	—	—
CONSTR	117,904	49,150	10,799	57,955	16,720	9,235	8,000	8,000	8,000	8,000	—
EQUIP	3,590	3,590	—	—	—	—	—	—	—	—	—
OTHER	77,587	77,587	—	—	—	—	—	—	—	—	—
TOTAL	\$200,271	\$131,517	\$10,799	\$57,955	\$16,720	\$9,235	\$8,000	\$8,000	\$8,000	\$8,000	\$—
FUNDING											
GO BONDS	\$191,269	\$123,313	\$10,001	\$57,955	\$16,720	\$9,235	\$8,000	\$8,000	\$8,000	\$8,000	\$—
OTHER	9,002	9,002	—	—	—	—	—	—	—	—	—
TOTAL	\$200,271	\$132,315	\$10,001	\$57,955	\$16,720	\$9,235	\$8,000	\$8,000	\$8,000	\$8,000	\$—
OPERATING IMPACT											
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	
OPERATING				—	—	—	—	—	—	—	
DEBT				—	—	—	—	—	—	—	
OTHER				—	—	—	—	—	—	—	
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	



Description: The Detention Center Housing Renovations project will upgrade the original 14 housing units in the County Detention Center.

Justification: The Detention Center opened in 1987, and the cells of the housing units were designed for single occupancy. A surge in the inmate population required a conversion to double cells. The extra wear and tear on the facility created partly by the increased inmate population and the absence of any significant improvements establish the need for this project.

Highlights: FY 2024 funding supports the continuation of Phase II renovations to Housing Units 5 and 6. Each unit will be gutted and upgraded. Repairs will continue for the sprinkler system, flooring, light fixtures and plumbing. The cost of repairs are based on current industry standards and yearly inflation in the construction business.

Enabling Legislation: CB-45-2022

Location		Status	
Address	13400 Dille Drive, Upper Marlboro	Project Status	Under Construction
Council District	Six	Class	Rehabilitation
Planning Area	Upper Marlboro and Vicinity	Land Status	Publicly Owned Land

PROJECT MILESTONES

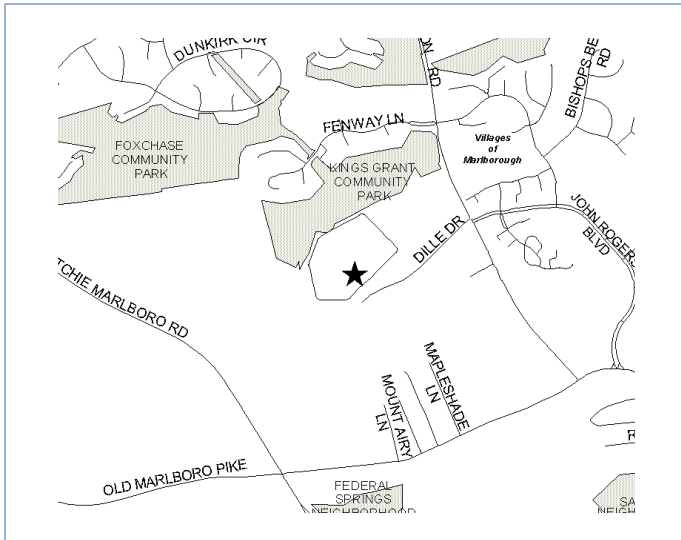
	Estimate	Actual
1 st Year in Capital Program		FY 2013
1 st Year in Capital Budget		FY 2013
Completed Design		Ongoing
Began Construction		Ongoing
Project Completion		Ongoing

CUMULATIVE APPROPRIATION (000'S)

Life to Date	FY 2023 Estimate	FY 2024	Total
\$15,543	\$13,611	\$3,067	\$32,221

Project Summary

Category/Description	Total Project Cost	Life to Date Actual	FY 2023 Estimate	Total 6 Years	Budget Year FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Beyond 6 Years
EXPENDITURE											
PLANS	\$3,241	\$189	\$1,002	\$2,050	\$340	\$342	\$342	\$342	\$342	\$342	\$—
LAND	—	—	—	—	—	—	—	—	—	—	—
CONSTR	42,950	13,319	11,254	18,377	2,625	6,252	3,125	1,375	2,500	2,500	—
EQUIP	1,473	823	500	150	50	50	50	—	—	—	—
OTHER	2,323	1,212	855	256	52	52	52	100	—	—	—
TOTAL	\$49,987	\$15,543	\$13,611	\$20,833	\$3,067	\$6,696	\$3,569	\$1,817	\$2,842	\$2,842	\$—
FUNDING											
GO BONDS	\$39,078	\$11,223	\$7,022	\$20,833	\$3,067	\$6,696	\$3,569	\$1,817	\$2,842	\$2,842	\$—
OTHER	10,909	10,909	—	—	—	—	—	—	—	—	—
TOTAL	\$49,987	\$22,132	\$7,022	\$20,833	\$3,067	\$6,696	\$3,569	\$1,817	\$2,842	\$2,842	\$—
OPERATING IMPACT											
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
OPERATING				—	—	—	—	—	—	—	—
DEBT				—	—	—	—	—	—	—	—
OTHER				—	—	—	—	—	—	—	—
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—



Description: The Detention Center Improvements 2 project provides funding for renovations and improvements to various areas in the Detention Center. Funds are used to repair and upgrade mechanical, electrical, and plumbing systems as well as replace inoperable or obsolete major equipment. This project includes replacing the cooling tower and repairing the foundation to prevent water leaks in the basement and refurbishing inmate visiting booths.

Justification: The Detention Center is over 30-years-old. Mechanical systems and equipment are outdated and need to be overhauled. Structural problems in the facility need to be corrected. Security systems and technology need to be modernized.

Highlights: FY 2024 funding will support the continuation of Phase III renovations. Funds are used to repair and upgrade roofing, mechanical, electrical, and plumbing systems as well as replace major equipment. Resources are also provided for a facility study and possible design funding for a new facility. 'Other' funding in FY 2024 is provided through public safety surcharge revenue.

Location		Status	
Address	13400 Dille Drive, Upper Marlboro	Project Status	Under Construction
Council District	Six	Class	Rehabilitation
Planning Area	Upper Marlboro and Vicinity	Land Status	Publicly Owned Land

PROJECT MILESTONES

	Estimate	Actual
1 st Year in Capital Program		FY 2007
1 st Year in Capital Budget		FY 2009
Completed Design		Ongoing
Began Construction		Ongoing
Project Completion		Ongoing

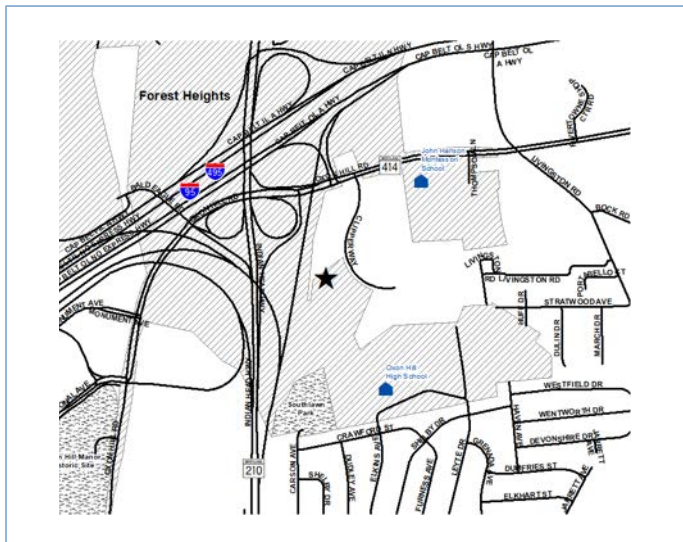
Enabling Legislation: CB-45-2022

CUMULATIVE APPROPRIATION (000'S)

Life to Date	FY 2023 Estimate	FY 2024	Total
\$5,344	\$5,815	\$6,170	\$17,329

Project Summary

Category/Description	Total Project Cost	Life to Date Actual	FY 2023 Estimate	Total 6 Years	Budget Year FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Beyond 6 Years
EXPENDITURE											
PLANS	\$593	\$593	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
LAND	—	—	—	—	—	—	—	—	—	—	—
CONSTR	9,582	2,047	2,615	4,920	820	820	820	820	820	820	—
EQUIP	2,838	738	600	1,500	250	250	250	250	250	250	—
OTHER	10,166	1,966	2,600	5,600	5,100	100	100	100	100	100	—
TOTAL	\$23,179	\$5,344	\$5,815	\$12,020	\$6,170	\$1,170	\$1,170	\$1,170	\$1,170	\$1,170	\$—
FUNDING											
GO BONDS	\$15,679	\$7,452	\$1,207	\$7,020	\$1,170	\$1,170	\$1,170	\$1,170	\$1,170	\$1,170	\$—
OTHER	7,500	—	2,500	5,000	5,000	—	—	—	—	—	—
TOTAL	\$23,179	\$7,452	\$3,707	\$12,020	\$6,170	\$1,170	\$1,170	\$1,170	\$1,170	\$1,170	\$—
OPERATING IMPACT											
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
OPERATING				—	—	—	—	—	—	—	—
DEBT				—	—	—	—	—	—	—	—
OTHER				—	—	—	—	—	—	—	—
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—



Description: This project will involve constructing a new District IV Police facility in close proximity to the National Harbor and Tanger Outlets in Oxon Hill.

Justification: This site has been determined to potentially and effectively serve a community that is increasingly transient and reliant on immediate police services. This facility will allow the Prince George's County Police Department to more effectively serve the growing community while continuing to render services throughout District IV.

Highlights: No significant highlights for this project.

Enabling Legislation: CB-45-2020

Location		Status	
Address	6501 Clipper Way, Oxon Hill	Project Status	Design Not Begun
Council District	Eight	Class	New Construction
Planning Area	Henson Creek	Land Status	Acquisition Completed

PROJECT MILESTONES

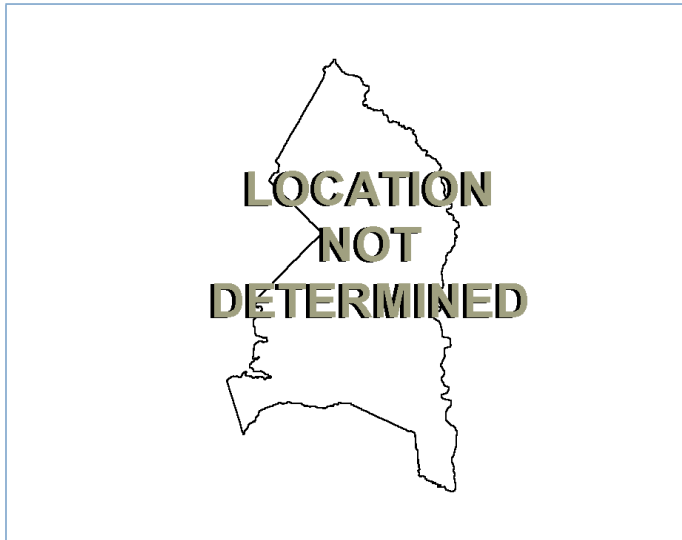
	Estimate	Actual
1 st Year in Capital Program		FY 2015
1 st Year in Capital Budget		FY 2015
Completed Design	TBD	
Began Construction	TBD	
Project Completion	TBD	

CUMULATIVE APPROPRIATION (000'S)

Life to Date	FY 2023 Estimate	FY 2024	Total
\$0	\$0	\$0	\$0

Project Summary

Category/Description	Total Project Cost	Life to Date Actual	FY 2023 Estimate	Total 6 Years	Budget Year FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Beyond 6 Years
EXPENDITURE											
PLANS	\$600	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$600
LAND	700	—	—	—	—	—	—	—	—	—	700
CONSTR	10,500	—	—	—	—	—	—	—	—	—	10,500
EQUIP	4,000	—	—	—	—	—	—	—	—	—	4,000
OTHER	1,000	—	—	—	—	—	—	—	—	—	1,000
TOTAL	\$16,800	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$16,800
FUNDING											
GO BONDS	\$16,800	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$16,800
TOTAL	\$16,800	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$16,800
OPERATING IMPACT											
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	
OPERATING				—	—	—	—	—	—	—	
DEBT				—	—	—	—	—	—	—	
OTHER				—	—	—	—	—	—	—	
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	



Description: This project consists of a newly constructed police station to upgrade and relocate the existing district station on Brandywine Road in Clinton. District V services 167 square miles. The new station will be located along the southern portion of the Route 301 corridor and will be approximately 18,000 square feet and contain sufficient space for both police and administrative functions.

Justification: The existing District V station was built in 1964 and needs to be upgraded to accommodate the required staffing.

Highlights: The start date of the project has been delayed to future years.

Enabling Legislation: CB-45-2020

Location		Status	
Address	Location Not Determined	Project Status	Design Not Begun
Council District	Nine	Class	New Construction
Planning Area	Clinton	Land Status	Location Not Determined

PROJECT MILESTONES

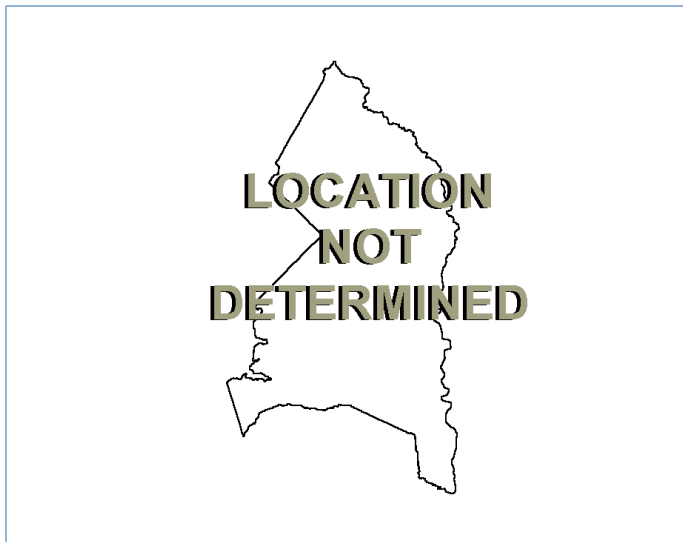
	Estimate	Actual
1 st Year in Capital Program		FY 2012
1 st Year in Capital Budget		FY 2013
Completed Design	TBD	
Began Construction	TBD	
Project Completion	TBD	

CUMULATIVE APPROPRIATION (000'S)

Life to Date	FY 2023 Estimate	FY 2024	Total
\$450	\$0	\$0	\$450

Project Summary

Category/Description	Total Project Cost	Life to Date Actual	FY 2023 Estimate	Total 6 Years	Budget Year FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Beyond 6 Years
EXPENDITURE											
PLANS	\$700	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$700
LAND	—	—	—	—	—	—	—	—	—	—	—
CONSTR	10,500	—	—	—	—	—	—	—	—	—	10,500
EQUIP	3,000	—	—	—	—	—	—	—	—	—	3,000
OTHER	2,500	450	—	—	—	—	—	—	—	—	2,050
TOTAL	\$16,700	\$450	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$16,250
FUNDING											
GO BONDS	\$16,700	\$450	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$16,250
TOTAL	\$16,700	\$450	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$16,250
OPERATING IMPACT											
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	
OPERATING				—	—	—	—	—	—	—	
DEBT				—	—	—	—	—	—	—	
OTHER				—	—	—	—	—	—	—	
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	



Description: This project consists of constructing a new police station to upgrade and relocate the existing station in Beltsville. The station will be approximately 18,000 square feet and contain sufficient space for both police and administrative functions.

Justification: The existing District VI station is co-located with the library in a former elementary school that was originally built in the 1950's and needs to be upgraded to accommodate the required staffing.

Highlights: This project has been accelerated and will start in FY 2025.

Enabling Legislation: CB-32-2018

Location		Status	
Address	Location Not Determined	Project Status	Design Not Begun
Council District	One	Class	New Construction
Planning Area	Beltsville	Land Status	Location Not Determined

PROJECT MILESTONES

	Estimate	Actual
1 st Year in Capital Program		FY 2012
1 st Year in Capital Budget		FY 2015
Completed Design	TBD	
Began Construction	TBD	
Project Completion	FY 2027	

CUMULATIVE APPROPRIATION (000'S)

Life to Date	FY 2023 Estimate	FY 2024	Total
\$0	\$0	\$0	\$0

Project Summary

Category/Description	Total Project Cost	Life to Date Actual	FY 2023 Estimate	Total 6 Years	Budget Year FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Beyond 6 Years
EXPENDITURE											
PLANS	\$700	\$—	\$—	\$700	\$—	\$700	\$—	\$—	\$—	\$—	\$—
LAND	600	—	—	600	—	—	300	300	—	—	—
CONSTR	10,500	—	—	10,500	—	—	5,250	5,250	—	—	—
EQUIP	3,000	—	—	3,000	—	—	900	2,100	—	—	—
OTHER	1,000	—	—	1,000	—	—	500	500	—	—	—
TOTAL	\$15,800	\$—	\$—	\$15,800	\$—	\$700	\$6,950	\$8,150	\$—	\$—	\$—
FUNDING											
GO BONDS	\$15,800	\$—	\$—	\$15,800	\$—	\$700	\$6,950	\$8,150	\$—	\$—	\$—
TOTAL	\$15,800	\$—	\$—	\$15,800	\$—	\$700	\$6,950	\$8,150	\$—	\$—	\$—
OPERATING IMPACT											
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	
OPERATING				—	—	—	—	—	—	—	
DEBT				—	—	—	—	—	—	—	
OTHER				—	—	—	—	—	—	—	
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	



Description: This project provides a shelter for domestic violence and human trafficking victims in the southern part of the County.

Justification: Victims of domestic violence and human trafficking can seek shelter and safety in the facility.

Highlights: No significant highlights for this project.

Enabling Legislation: CB-47-2014

Location		Status	
Address	Location Not Determined	Project Status	Design Not Begun
Council District	Not Assigned	Class	New Construction
Planning Area	Not Assigned	Land Status	Location Not Determined

PROJECT MILESTONES

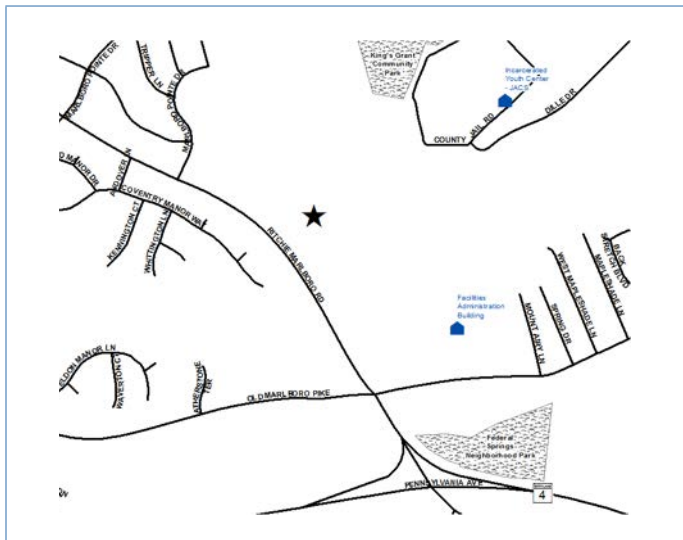
	Estimate	Actual
1 st Year in Capital Program		FY 2015
1 st Year in Capital Budget		FY 2016
Completed Design	TBD	
Began Construction	TBD	
Project Completion	TBD	

CUMULATIVE APPROPRIATION (000'S)

Life to Date	FY 2023 Estimate	FY 2024	Total
\$1	\$399	\$0	\$400

Project Summary

Category/Description	Total Project Cost	Life to Date Actual	FY 2023 Estimate	Total 6 Years	Budget Year FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Beyond 6 Years
EXPENDITURE											
PLANS	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
LAND	—	—	—	—	—	—	—	—	—	—	—
CONSTR	10,199	—	399	—	—	—	—	—	—	—	9,800
EQUIP	—	—	—	—	—	—	—	—	—	—	—
OTHER	1	1	—	—	—	—	—	—	—	—	—
TOTAL	\$10,200	\$1	\$399	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$9,800
FUNDING											
GO BONDS	\$10,155	\$255	\$100	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$9,800
OTHER	45	45	—	—	—	—	—	—	—	—	—
TOTAL	\$10,200	\$300	\$100	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$9,800
OPERATING IMPACT											
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	
OPERATING				—	—	—	—	—	—	—	
DEBT				—	—	—	—	—	—	—	
OTHER				—	—	—	—	—	—	—	
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	



Description: This project consists of constructing a driver training and testing facility to service the Police and Fire Departments. This facility will replace the former training course, which is currently being used by the Department of the Environment for its lawn and yard waste recycling program. The facility will contain a precision driving course, a highway response and pursuit course, a skid pad to simulate wet-road conditions and miscellaneous support facilities.

Justification: The Maryland Police Training Commission mandates objectives for police recruit and officer training. Fire Department personnel must receive additional driver training in accordance with National Fire Protection Association standards for Fire Apparatus Driver/Operator Professional certification.

Highlights: The final construction phases of the EVOC and K-9 Facility were completed in FY 2023. Funding is allocated in the beyond for potential future projects at the site. FY 2024 funding is for fiscal close out and wage monitoring.

Enabling Legislation: CB-46-2020

Location		Status	
Address	4920 Ritchie Marlboro Road, Upper Marlboro	Project Status	Under Construction
Council District	Six	Class	New Construction
Planning Area	Upper Marlboro and Vicinity	Land Status	Publicly Owned Land

PROJECT MILESTONES

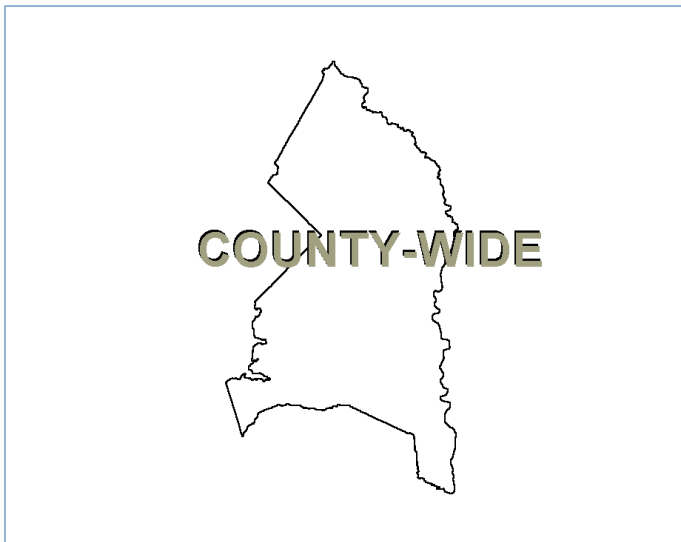
	Estimate	Actual
1 st Year in Capital Program		FY 2016
1 st Year in Capital Budget		FY 2016
Completed Design		FY 2019
Began Construction		FY 2019
Project Completion	TBD	

CUMULATIVE APPROPRIATION (000'S)

Life to Date	FY 2023 Estimate	FY 2024	Total
\$69,712	\$9,598	\$690	\$80,000

Project Summary

Category/Description	Total Project Cost	Life to Date Actual	FY 2023 Estimate	Total 6 Years	Budget Year FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Beyond 6 Years
EXPENDITURE											
PLANS	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
LAND	—	—	—	—	—	—	—	—	—	—	—
CONSTR	96,610	69,474	9,598	690	690	—	—	—	—	—	16,848
EQUIP	—	—	—	—	—	—	—	—	—	—	—
OTHER	238	238	—	—	—	—	—	—	—	—	—
TOTAL	\$96,848	\$69,712	\$9,598	\$690	\$690	\$—	\$—	\$—	\$—	\$—	\$16,848
FUNDING											
GO BONDS	\$87,876	\$61,094	\$9,244	\$690	\$690	\$—	\$—	\$—	\$—	\$—	\$16,848
OTHER	8,972	8,972	—	—	—	—	—	—	—	—	—
TOTAL	\$96,848	\$70,066	\$9,244	\$690	\$690	\$—	\$—	\$—	\$—	\$—	\$16,848
OPERATING IMPACT											
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	
OPERATING				—	—	—	—	—	—	—	
DEBT				—	—	—	—	—	—	—	
OTHER				—	—	—	—	—	—	—	
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	



Description: This project provides for the installation of energy conservation measures at eight County facilities. Such measures would include upgrades to lighting and lighting controls, steam traps, HVAC controls, building envelope upgrades and water conservation techniques.

Justification: As the County mandates energy conservation enhancements and electrical usage reductions in County facilities, these improvements move the County in that direction.

Highlights: The completion of energy upgrades is estimated to save \$144,000 annually in eight County facilities.

Enabling Legislation: CB-47-2016

Location		Status	
Address	Countywide	Project Status	Under Construction
Council District	Countywide	Class	Rehabilitation
Planning Area	Not Assigned	Land Status	Publicly Owned Land

PROJECT MILESTONES

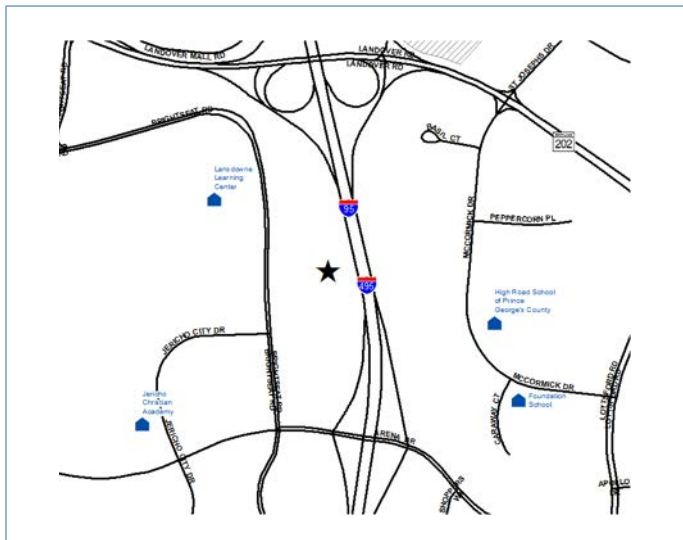
	Estimate	Actual
1 st Year in Capital Program		FY 2015
1 st Year in Capital Budget		FY 2015
Completed Design	N/A	
Began Construction	N/A	
Project Completion	FY 2023	

CUMULATIVE APPROPRIATION (000'S)

Life to Date	FY 2023 Estimate	FY 2024	Total
\$1,573	\$71	\$0	\$1,644

Project Summary

Category/Description	Total Project Cost	Life to Date Actual	FY 2023 Estimate	Total 6 Years	Budget Year FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Beyond 6 Years
EXPENDITURE											
PLANS	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
LAND	—	—	—	—	—	—	—	—	—	—	—
CONSTR	148	77	71	—	—	—	—	—	—	—	—
EQUIP	—	—	—	—	—	—	—	—	—	—	—
OTHER	1,496	1,496	—	—	—	—	—	—	—	—	—
TOTAL	\$1,644	\$1,573	\$71	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
FUNDING											
GO BONDS	\$1,644	\$1,644	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
TOTAL	\$1,644	\$1,644	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
OPERATING IMPACT											
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	
OPERATING				—	—	—	—	—	—	—	
DEBT				—	—	—	—	—	—	—	
OTHER				—	—	—	—	—	—	—	
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	



Description: This project consists of the consolidation of all forensic labs to include the DNA/Serology Laboratory, the Drug Analysis Laboratory, the Firearms Examination Unit, the Regional Automated Fingerprint Identification System (RAFIS) and the property warehouse.

Justification: This new facility will accommodate the continuing growth in forensic analysis that enhances the Police Department's ability to reduce violent crime. Co-locating these units with the Crime Scene Investigation Division will also streamline the analysis of evidence and create efficiencies.

Highlights: The project is scheduled for completion in FY 2024.

Enabling Legislation: CB-45-2022

Location		Status	
Address	1739 Brightseat Road, Landover	Project Status	Under Construction
Council District	Five	Class	Rehabilitation
Planning Area	Landover Area	Land Status	No Land Involved

PROJECT MILESTONES

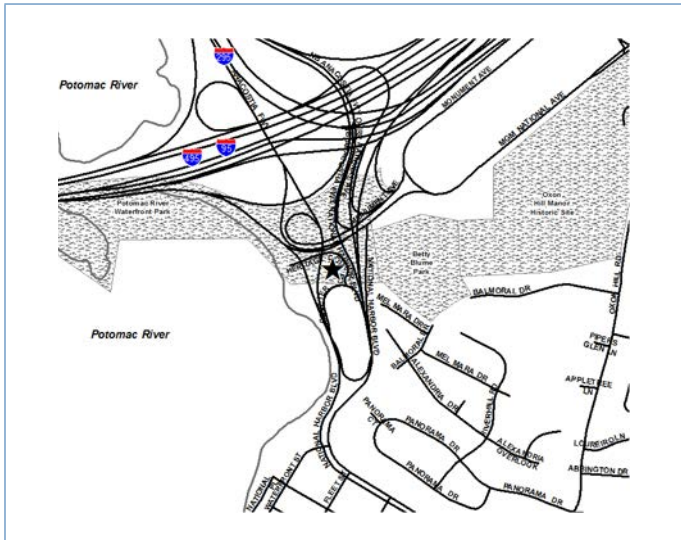
	Estimate	Actual
1 st Year in Capital Program		FY 2015
1 st Year in Capital Budget		FY 2017
Completed Design		FY 2020
Began Construction		FY 2020
Project Completion	FY 2024	

CUMULATIVE APPROPRIATION (000'S)

Life to Date	FY 2023 Estimate	FY 2024	Total
\$2,390	\$30,660	\$4,500	\$37,550

Project Summary

Category/Description	Total Project Cost	Life to Date Actual	FY 2023 Estimate	Total 6 Years	Budget Year FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Beyond 6 Years
EXPENDITURE											
PLANS	\$2,368	\$2,368	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
LAND	—	—	—	—	—	—	—	—	—	—	—
CONSTR	35,177	17	30,660	4,500	4,500	—	—	—	—	—	—
EQUIP	—	—	—	—	—	—	—	—	—	—	—
OTHER	5	5	—	—	—	—	—	—	—	—	—
TOTAL	\$37,550	\$2,390	\$30,660	\$4,500	\$4,500	\$—	\$—	\$—	\$—	\$—	\$—
FUNDING											
GO BONDS	\$10,523	\$4,100	\$1,923	\$4,500	\$4,500	\$—	\$—	\$—	\$—	\$—	\$—
OTHER	27,027	27,027	—	—	—	—	—	—	—	—	—
TOTAL	\$37,550	\$31,127	\$1,923	\$4,500	\$4,500	\$—	\$—	\$—	\$—	\$—	\$—
OPERATING IMPACT											
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
OPERATING				—	—	—	—	—	—	—	—
DEBT				—	—	—	—	—	—	—	—
OTHER				—	—	—	—	—	—	—	—
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—



Description: This project involves constructing a joint public safety facility at National Harbor to include the Maryland-National Capital Park Police, Prince George's County Police and Fire/EMS Departments and a community room.

Justification: The new facility will provide improved coordination of public safety services at National Harbor.

Highlights: The project is scheduled for completion in FY 2023.

Enabling Legislation: Not Applicable

Location		Status	
Address	North Cove Terrace, Oxon Hill	Project Status	Under Construction
Council District	Eight	Class	New Construction
Planning Area	Henson Creek	Land Status	No Land Involved

PROJECT MILESTONES

	Estimate	Actual
1 st Year in Capital Program		FY 2019
1 st Year in Capital Budget		FY 2019
Completed Design		FY 2019
Began Construction		FY 2020
Project Completion	FY 2023	

CUMULATIVE APPROPRIATION (000'S)

Life to Date	FY 2023 Estimate	FY 2024	Total
\$151	\$3,849	\$0	\$4,000

Project Summary

Category/Description	Total Project Cost	Life to Date Actual	FY 2023 Estimate	Total 6 Years	Budget Year FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Beyond 6 Years
EXPENDITURE											
PLANS	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
LAND	—	—	—	—	—	—	—	—	—	—	—
CONSTR	4,000	151	3,849	—	—	—	—	—	—	—	—
EQUIP	—	—	—	—	—	—	—	—	—	—	—
OTHER	—	—	—	—	—	—	—	—	—	—	—
TOTAL	\$4,000	\$151	\$3,849	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
FUNDING											
DEV	\$900	\$—	\$900	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
OTHER	3,100	3,100	—	—	—	—	—	—	—	—	—
TOTAL	\$4,000	\$3,100	\$900	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
OPERATING IMPACT											
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
OPERATING				—	—	—	—	—	—	—	—
DEBT				—	—	—	—	—	—	—	—
OTHER				—	—	—	—	—	—	—	—
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—



Description: This project provides needed improvements and rehabilitation of several Police Department facilities in various locations in the County. This also includes installing new security systems as needed in various locations.

Justification: The existing Police Department facilities need major rehabilitation to bring the buildings up to current codes. These facilities require continuous capital improvements to maintain effective operations.

Highlights: This project has increased in funding to continue planned renovations at stations throughout the County.

Enabling Legislation: CB-44-2016

Location		Status	
Address	Countywide	Project Status	Under Construction
Council District	Countywide	Class	Rehabilitation
Planning Area	Not Assigned	Land Status	Publicly Owned Land

PROJECT MILESTONES

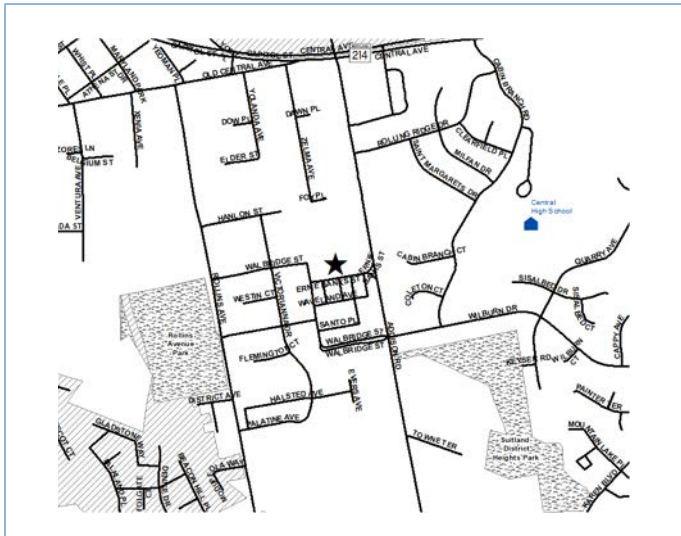
	Estimate	Actual
1 st Year in Capital Program		FY 2009
1 st Year in Capital Budget		FY 2010
Completed Design		Ongoing
Began Construction		Ongoing
Project Completion		Ongoing

CUMULATIVE APPROPRIATION (000'S)

Life to Date	FY 2023 Estimate	FY 2024	Total
\$3,414	\$3,057	\$600	\$7,071

Project Summary

Category/Description	Total Project Cost	Life to Date Actual	FY 2023 Estimate	Total 6 Years	Budget Year FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Beyond 6 Years
EXPENDITURE											
PLANS	\$36	\$36	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
LAND	—	—	—	—	—	—	—	—	—	—	—
CONSTR	3,767	1,367	—	2,400	400	400	400	400	400	400	—
EQUIP	4,960	703	3,057	1,200	200	200	200	200	200	200	—
OTHER	1,308	1,308	—	—	—	—	—	—	—	—	—
TOTAL	\$10,071	\$3,414	\$3,057	\$3,600	\$600	\$600	\$600	\$600	\$600	\$600	\$—
FUNDING											
GO BONDS	\$7,033	\$2,085	\$1,348	\$3,600	\$600	\$600	\$600	\$600	\$600	\$600	\$—
OTHER	3,038	3,038	—	—	—	—	—	—	—	—	—
TOTAL	\$10,071	\$5,123	\$1,348	\$3,600	\$600	\$600	\$600	\$600	\$600	\$600	\$—
OPERATING IMPACT											
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	
OPERATING				—	—	—	—	—	—	—	
DEBT				—	—	—	—	—	—	—	
OTHER				—	—	—	—	—	—	—	
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	



Description: This project will replace the current 81 bed emergency and transitional shelter. The shelter would also offer on-site employment readiness/job placement assistance, computer training, substance abuse services, life skills training and medical care.

Justification: The current shelter consists of multi-pre-fabrication units bolted together and has been cited by the Department of Justice as not being in compliance with the Americans with Disabilities Act. The facility has inadequate and out-of-date kitchen and laundry facilities. The inadequate size of the shelter minimizes the ability of the County to provide many basic human services to individuals in need.

Highlights: Maintenance will continue at the current shelter site in FY 2024. The new projected completion date is in FY 2028.

Enabling Legislation: CB-42-2022

Location		Status	
Address	603 Addison Road, Capitol Heights	Project Status	Under Construction
Council District	Seven	Class	New Construction
Planning Area	Town of Capitol Heights	Land Status	Publicly Owned Land

PROJECT MILESTONES

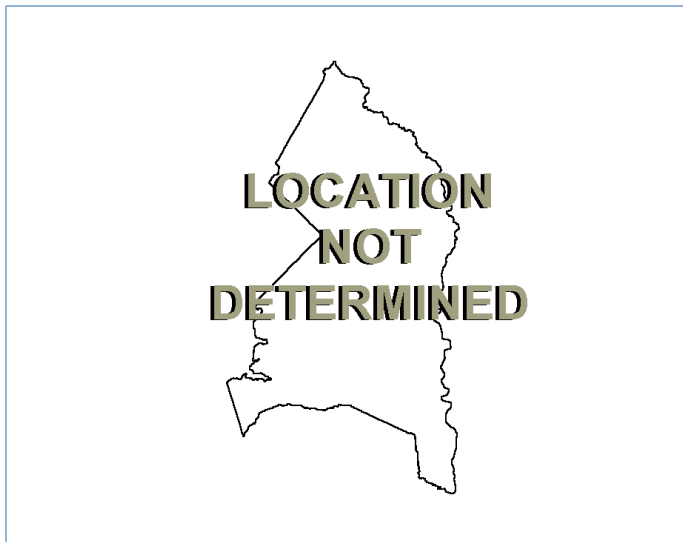
	Estimate	Actual
1 st Year in Capital Program		FY 2014
1 st Year in Capital Budget		FY 2015
Completed Design		FY 2019
Began Construction	FY 2024	
Project Completion	FY 2028	

CUMULATIVE APPROPRIATION (000'S)

Life to Date	FY 2023 Estimate	FY 2024	Total
\$2,157	\$541	\$459	\$3,157

Project Summary

Category/Description	Total Project Cost	Life to Date Actual	FY 2023 Estimate	Total 6 Years	Budget Year FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Beyond 6 Years
EXPENDITURE											
PLANS	\$31	\$31	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
LAND	—	—	—	—	—	—	—	—	—	—	—
CONSTR	18,333	2,122	541	15,670	459	8,000	3,200	3,000	1,011	—	—
EQUIP	—	—	—	—	—	—	—	—	—	—	—
OTHER	4	4	—	—	—	—	—	—	—	—	—
TOTAL	\$18,368	\$2,157	\$541	\$15,670	\$459	\$8,000	\$3,200	\$3,000	\$1,011	\$—	\$—
FUNDING											
GO BONDS	\$16,968	\$3,022	\$—	\$13,946	\$—	\$6,735	\$3,200	\$3,000	\$1,011	\$—	\$—
OTHER	1,400	1,400	—	—	—	—	—	—	—	—	—
TOTAL	\$18,368	\$4,422	\$—	\$13,946	\$—	\$6,735	\$3,200	\$3,000	\$1,011	\$—	\$—
OPERATING IMPACT											
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
OPERATING				—	—	—	—	—	—	—	—
DEBT				—	—	—	—	—	—	—	—
OTHER				—	—	—	—	—	—	—	—
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—



Description: This project will provide new housing for an average of 50 homeless and unaccompanied youth and young adults ages 13-24 experiencing homelessness in Prince George's County. Included in this shelter will be work space for street outreach, 24/7 case management, family reunification teams and appropriate crisis intervention services providers. The shelter includes a drop-in space for day/evening informal youth engagement with access to storage, showers, computers, workshops, basic health care and food.

Justification: The County has identified approximately 200 homeless and unaccompanied youth and young adults ages 13-24 experiencing homelessness in Prince George's County. There is no integrated system to address the most basic housing, health, food and clothing needs of these young people.

Highlights: There is a potential collaboration with the Warm Nights Shelter to begin in FY 2024.

Enabling Legislation: CB-47-2014

Location		Status	
Address	Location Not Determined	Project Status	Design Not Begun
Council District	Not Assigned	Class	New Construction
Planning Area	Not Assigned	Land Status	Location Not Determined

PROJECT MILESTONES

	Estimate	Actual
1 st Year in Capital Program		FY 2014
1 st Year in Capital Budget		FY 2017
Completed Design	FY 2024	
Began Construction	FY 2024	
Project Completion	TBD	

CUMULATIVE APPROPRIATION (000'S)

Life to Date	FY 2023 Estimate	FY 2024	Total
\$0	\$0	\$5,000	\$5,000

Project Summary

Category/Description	Total Project Cost	Life to Date Actual	FY 2023 Estimate	Total 6 Years	Budget Year FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Beyond 6 Years
EXPENDITURE											
PLANS	\$700	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$700
LAND	1,000	—	—	—	—	—	—	—	—	—	1,000
CONSTR	17,954	—	—	5,000	5,000	—	—	—	—	—	12,954
EQUIP	1,500	—	—	—	—	—	—	—	—	—	1,500
OTHER	—	—	—	—	—	—	—	—	—	—	—
TOTAL	\$21,154	\$—	\$—	\$5,000	\$5,000	\$—	\$—	\$—	\$—	\$—	\$16,154
FUNDING											
GO BONDS	\$21,154	\$—	\$—	\$5,000	\$5,000	\$—	\$—	\$—	\$—	\$—	\$16,154
TOTAL	\$21,154	\$—	\$—	\$5,000	\$5,000	\$—	\$—	\$—	\$—	\$—	\$16,154
OPERATING IMPACT											
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	
OPERATING				—	—	—	—	—	—	—	
DEBT				—	—	—	—	—	—	—	
OTHER				—	—	—	—	—	—	—	
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	



Description: The Regional Administration Building houses the Office of the County Executive as well as other agencies.

Justification: This building will support transit oriented development and easy access to other agencies within the County.

Highlights: The build out of the County Council chambers and administrative offices was completed in FY 2022. This project will remain in the book for fiscal closeout.

Enabling Legislation: CB-46-2020

Location		Status	
Address	1301 McCormick Drive, Largo	Project Status	Under Construction
Council District	Six	Class	Rehabilitation
Planning Area	Largo-Lottsford	Land Status	Publicly Owned Land

PROJECT MILESTONES

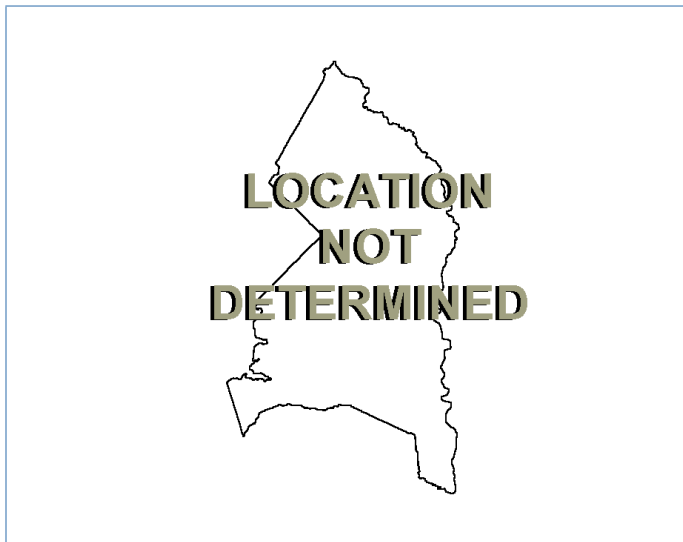
	Estimate	Actual
1 st Year in Capital Program		FY 2015
1 st Year in Capital Budget		FY 2015
Completed Design		FY 2017
Began Construction		FY 2017
Project Completion		FY 2022

CUMULATIVE APPROPRIATION (000'S)

Life to Date	FY 2023 Estimate	FY 2024	Total
\$77,458	\$706	\$285	\$78,449

Project Summary

Category/Description	Total Project Cost	Life to Date Actual	FY 2023 Estimate	Total 6 Years	Budget Year FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Beyond 6 Years
EXPENDITURE											
PLANS	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
LAND	21,677	21,677	—	—	—	—	—	—	—	—	—
CONSTR	56,550	55,559	706	285	285	—	—	—	—	—	—
EQUIP	1	1	—	—	—	—	—	—	—	—	—
OTHER	221	221	—	—	—	—	—	—	—	—	—
TOTAL	\$78,449	\$77,458	\$706	\$285	\$285	\$—	\$—	\$—	\$—	\$—	\$—
FUNDING											
GO BONDS	\$56,281	\$55,996	\$—	\$285	\$285	\$—	\$—	\$—	\$—	\$—	\$—
OTHER	22,168	22,168	—	—	—	—	—	—	—	—	—
TOTAL	\$78,449	\$78,164	\$—	\$285	\$285	\$—	\$—	\$—	\$—	\$—	\$—
OPERATING IMPACT											
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
OPERATING				—	—	—	—	—	—	—	—
DEBT				—	—	—	—	—	—	—	—
OTHER				—	—	—	—	—	—	—	—
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—



Description: This project provides for the expansion and retrofitting of existing housing for families with children experiencing homelessness in Prince George's County. This includes work space for street outreach, case management and appropriate crisis intervention services. The shelter will provide drop-in space for day/evening informal engagement with access to storage, showers, computers, workshops, basic health care and food. It will have single room transitional housing units with support services, affordable housing units for mixed populations including seniors with limited income and a series of store fronts with affordable rent for leasing.

Justification: The expanded and refurbished facility will allow the County to create a 'community within a community' facility that leverages resources, improves service delivery, eliminates duplication of overhead and provides a significantly more integrated and functional system of care.

Highlights: The project received a \$8.2 million State grant and is in the pre-design phase.

Enabling Legislation: CB-46-2020

Location		Status	
Address	Location Not Determined	Project Status	Design Not Begun
Council District	Not Assigned	Class	New Construction
Planning Area	Not Assigned	Land Status	Location Not Determined

PROJECT MILESTONES

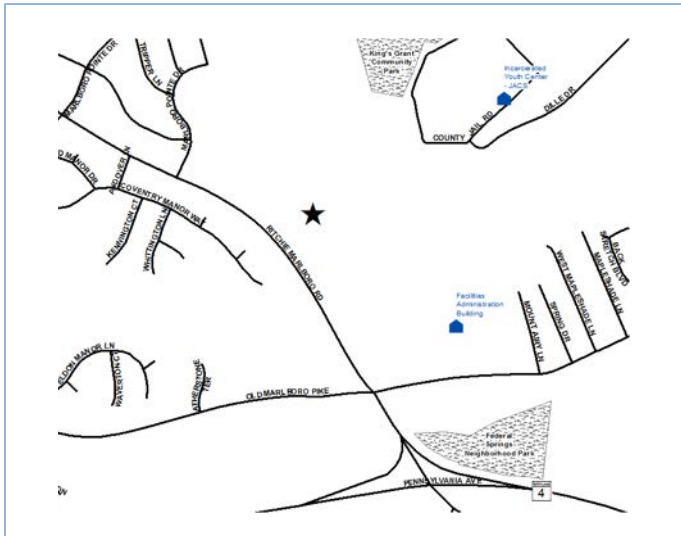
	Estimate	Actual
1 st Year in Capital Program		FY 2014
1 st Year in Capital Budget		FY 2015
Completed Design	FY 2024	
Began Construction	FY 2024	
Project Completion	FY 2028	

CUMULATIVE APPROPRIATION (000'S)

Life to Date	FY 2023 Estimate	FY 2024	Total
\$36	\$3,424	\$8,220	\$11,680

Project Summary

Category/Description	Total Project Cost	Life to Date Actual	FY 2023 Estimate	Total 6 Years	Budget Year FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Beyond 6 Years
EXPENDITURE											
PLANS	\$1,400	\$—	\$1,400	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
LAND	—	—	—	—	—	—	—	—	—	—	—
CONSTR	23,052	28	2,024	21,000	8,220	1,976	5,000	5,000	804	—	—
EQUIP	—	—	—	—	—	—	—	—	—	—	—
OTHER	8	8	—	—	—	—	—	—	—	—	—
TOTAL	\$24,460	\$36	\$3,424	\$21,000	\$8,220	\$1,976	\$5,000	\$5,000	\$804	\$—	\$—
FUNDING											
GO BONDS	\$16,240	\$1,960	\$1,500	\$12,780	\$—	\$1,976	\$5,000	\$5,000	\$804	\$—	\$—
STATE	8,220	—	—	8,220	8,220	—	—	—	—	—	—
TOTAL	\$24,460	\$1,960	\$1,500	\$21,000	\$8,220	\$1,976	\$5,000	\$5,000	\$804	\$—	\$—
OPERATING IMPACT											
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	
OPERATING				—	—	—	—	—	—	—	
DEBT				—	—	—	—	—	—	—	
OTHER				—	—	—	—	—	—	—	
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	



Description: This project will accommodate the Special Operations Division.

Justification: The Special Operations Division is currently operating in an elementary school building constructed in 1951. The building's electrical system is stressed to support the needs of modern technology equipment, and there is insufficient space to house currently assigned personnel and the specialized equipment.

Highlights: Renovations continue on the planned community space in FY 2024. The project is scheduled for completion in FY 2025. The total project costs increase based the current estimate for completing the community space. Further adjustments may be required as the cost estimates are finalized. 'Other' funding in FY 2025 is provided through public safety surcharge revenue.

Enabling Legislation: CB-45-2022

Location		Status	
Address	4920 Ritchie Marlboro Rd, Upper Marlboro	Project Status	Under Construction
Council District	Six	Class	Rehabilitation
Planning Area	Upper Marlboro and Vicinity	Land Status	No Land Involved

PROJECT MILESTONES

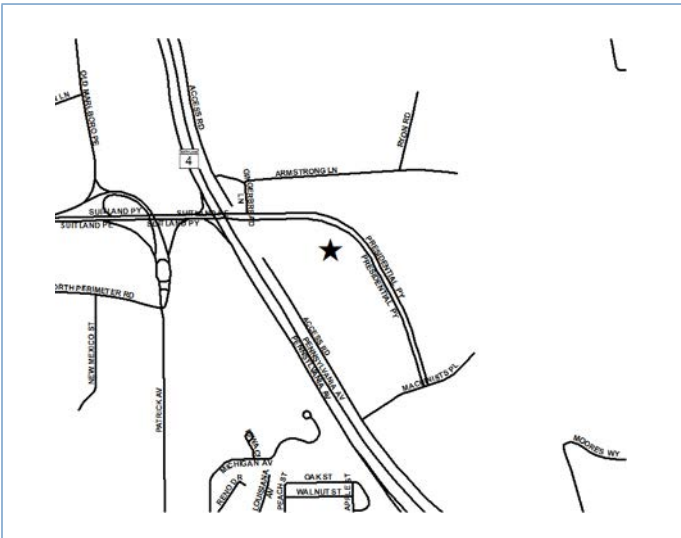
	Estimate	Actual
1 st Year in Capital Program		FY 2015
1 st Year in Capital Budget		FY 2021
Completed Design		FY 2021
Began Construction		FY 2023
Project Completion	FY 2025	

CUMULATIVE APPROPRIATION (000'S)

Life to Date	FY 2023 Estimate	FY 2024	Total
\$1,004	\$9,476	\$10,235	\$20,715

Project Summary

Category/Description	Total Project Cost	Life to Date Actual	FY 2023 Estimate	Total 6 Years	Budget Year FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Beyond 6 Years
EXPENDITURE											
PLANS	\$1,000	\$1,000	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
LAND	—	—	—	—	—	—	—	—	—	—	—
CONSTR	23,694	—	7,459	16,235	10,235	6,000	—	—	—	—	—
EQUIP	1,721	—	1,721	—	—	—	—	—	—	—	—
OTHER	300	4	296	—	—	—	—	—	—	—	—
TOTAL	\$26,715	\$1,004	\$9,476	\$16,235	\$10,235	\$6,000	\$—	\$—	\$—	\$—	\$—
FUNDING											
GO BONDS	\$15,361	\$1,000	\$4,126	\$10,235	\$10,235	\$—	\$—	\$—	\$—	\$—	\$—
OTHER	11,354	5,354	—	6,000	—	6,000	—	—	—	—	—
TOTAL	\$26,715	\$6,354	\$4,126	\$16,235	\$10,235	\$6,000	\$—	\$—	\$—	\$—	\$—
OPERATING IMPACT											
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
OPERATING				—	—	—	—	—	—	—	—
DEBT				—	—	—	—	—	—	—	—
OTHER				—	—	—	—	—	—	—	—
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—



Description: This project will provide a combined public safety facility that will be used by police personnel in the County. It will serve the training requirements for both County and municipal police departments operating in the jurisdiction.

Justification: Instruction for new recruits as well as refresher and new course work for police department veterans are taught in a variety of venues throughout the County. The project will ensure that public safety personnel are well prepared in the post 9/11 environment. This project will also house Police Headquarters.

Highlights: This project is scheduled for completion in FY 2023.

Enabling Legislation: CB-32-2018

Location		Status	
Address	8903 & 8905 Presidential Prkwy, Upper Marlboro	Project Status	Under Construction
Council District	Six	Class	New Construction
Planning Area	Westphalia and Vicinity	Land Status	Acquisition Completed

PROJECT MILESTONES

	Estimate	Actual
1 st Year in Capital Program		FY 2012
1 st Year in Capital Budget		FY 2014
Completed Design		Ongoing
Began Construction		Ongoing
Project Completion	FY 2023	

CUMULATIVE APPROPRIATION (000'S)

Life to Date	FY 2023 Estimate	FY 2024	Total
\$80,558	\$661	\$0	\$81,219

Project Summary

Category/Description	Total Project Cost	Life to Date Actual	FY 2023 Estimate	Total 6 Years	Budget Year FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Beyond 6 Years
EXPENDITURE											
PLANS	\$8,288	\$8,288	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
LAND	—	—	—	—	—	—	—	—	—	—	—
CONSTR	42,051	41,390	661	—	—	—	—	—	—	—	—
EQUIP	6,300	6,300	—	—	—	—	—	—	—	—	—
OTHER	24,580	24,580	—	—	—	—	—	—	—	—	—
TOTAL	\$81,219	\$80,558	\$661	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
FUNDING											
GO BONDS	\$60,558	\$60,558	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
OTHER	20,661	20,661	—	—	—	—	—	—	—	—	—
TOTAL	\$81,219	\$81,219	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
OPERATING IMPACT											
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
OPERATING				—	—	—	—	—	—	—	—
DEBT				—	—	—	—	—	—	—	—
OTHER				—	—	—	—	—	—	—	—
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—



Description: This project is to purchase/renovate/build a new expansion facility to permanently add critical emergency shelter beds for persons experiencing homelessness. The facility will provide up to 65 overflow shelter beds in one or more fixed locations.

Justification: The fixed facility will ensure expanded access to shelter, reduced exposure to COVID-19 and other health risks, allow flexibility to adjust for household size, accessibility (ADA) challenges, other isolation/quarantine needs and increase opportunity for housing stabilization.

Highlights: Funding is provided by the American Rescue Plan Act.

Enabling Legislation: Not Applicable

Location		Status	
Address	Location Not Determined	Project Status	Design Not Begun
Council District	Not Assigned	Class	Rehabilitation
Planning Area	Not Assigned	Land Status	Location Not Determined

PROJECT MILESTONES

	Estimate	Actual
1 st Year in Capital Program		FY 2022
1 st Year in Capital Budget		FY 2022
Completed Design	FY 2024	
Began Construction	FY 2024	
Project Completion	FY 2024	

CUMULATIVE APPROPRIATION (000'S)

Life to Date	FY 2023 Estimate	FY 2024	Total
\$0	\$8,000	\$0	\$8,000

Project Summary

Category/Description	Total Project Cost	Life to Date Actual	FY 2023 Estimate	Total 6 Years	Budget Year FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Beyond 6 Years
EXPENDITURE											
PLANS	\$320	\$—	\$320	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
LAND	3,600	—	3,600	—	—	—	—	—	—	—	—
CONSTR	3,505	—	3,505	—	—	—	—	—	—	—	—
EQUIP	225	—	225	—	—	—	—	—	—	—	—
OTHER	350	—	350	—	—	—	—	—	—	—	—
TOTAL	\$8,000	\$—	\$8,000	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
FUNDING											
FEDERAL	\$8,000	\$—	\$8,000	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
TOTAL	\$8,000	\$—	\$8,000	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
OPERATING IMPACT											
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	
OPERATING				—	—	—	—	—	—	—	
DEBT				—	—	—	—	—	—	—	
OTHER				—	—	—	—	—	—	—	
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	

