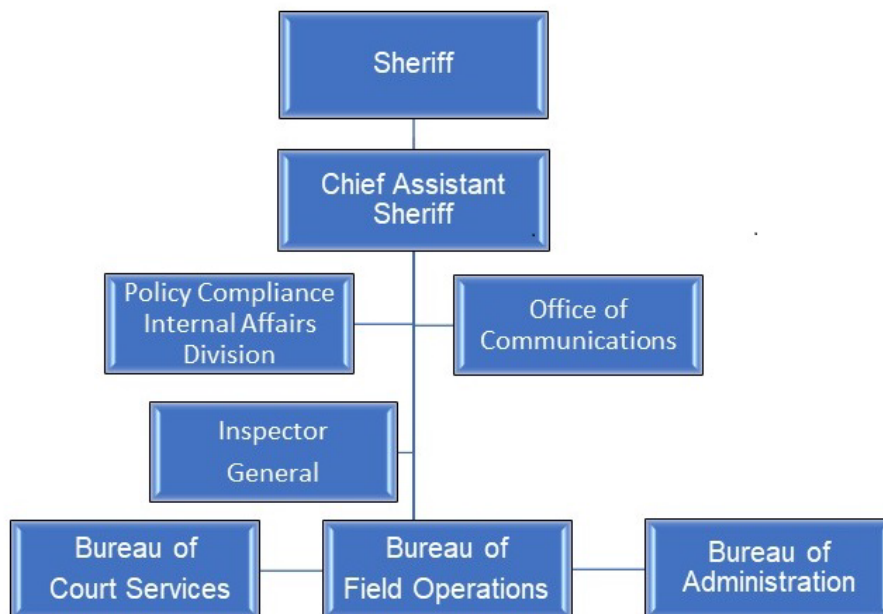


Office of the Sheriff



MISSION AND SERVICES

The Office of the Sheriff facilitates safe court operations, provides criminal justice services that ensure the impartial and professional processing of court orders, assists victims of domestic violence and safely apprehends and transports wanted fugitives.

CORE SERVICES

- Criminal justice services, to include prevention efforts and youth development activities
- Service of warrants, indictments and civil processes and retrieval of fugitives
- Enforcement of court imposed judgments
- Facilitation of safe court operations
- Domestic violence cessation and advocacy

FY 2021 KEY ACCOMPLISHMENTS

- Provide high-risk/emergency training to all courthouse personnel.
- Reduced overtime.
- Increased service rates on domestic violence court related documents by three percent .
- Reduced response time for domestic violence 9-1-1 service calls in Districts III and VIII by ten percent.
- Reduced the inventory of warrants to fewer than 20,000.

STRATEGIC FOCUS AND INITIATIVES FOR FY 2022

The office's top priorities in FY 2022 are:

- Ensure the safety of the courthouse and auxiliary judicial work areas.
- Reduce outstanding warrants, with a focus on wanted violent criminals and administrative closures authorized by the State's Attorney and the courts.
- Effectively and efficiently deliver service to domestic violence victims through 9-1-1 response and advocacy services.
- Reduce repeat domestic violence calls in designated areas through focused follow-up by advocates and through guidance to available services.

FY 2022 BUDGET SUMMARY

The FY 2022 proposed budget for the Office of the Sheriff is \$49,718,800, a decrease of \$4,821,500 or 8.8% under the FY 2021 approved budget.

Expenditures by Fund Type

Fund Types	FY 2020 Actual		FY 2021 Budget		FY 2021 Estimate		FY 2022 Proposed	
	Amount	% Total	Amount	% Total	Amount	% Total	Amount	% Total
General Fund	\$51,492,028	95.1%	\$51,756,700	94.9%	\$49,600,900	96.3%	\$47,531,800	95.6%
Grant Funds	2,628,726	4.9%	2,783,600	5.1%	1,907,000	3.7%	2,187,000	4.4%
Total	\$54,120,754	100.0%	\$54,540,300	100.0%	\$51,507,900	100.0%	\$49,718,800	100.0%

GENERAL FUND

The FY 2022 proposed General Fund budget for the Office of the Sheriff is \$47,531,800, a decrease of \$4,224,900 or 8.2% under the FY 2021 approved budget.

Reconciliation from Prior Year

	Expenditures
FY 2021 Approved Budget	\$51,756,700
Increase Cost: Operating - Technology Cost Allocation — Increase in OIT charges based on anticipated countywide costs for technology	\$258,100
Increase Cost: Operating — Increase in scheduled vehicle maintenance charges to support operations	29,100
Decrease Cost: Operating — Net decrease in operating accounts (telephone, mileage, equipment lease)	(25,800)
Decrease Cost: Operating — Decrease in administrative rental contracts	(26,900)
Decrease Cost: Operating — Decrease in general supplies to meet anticipated needs	(44,000)
Decrease Cost: Operating — Decrease in gas and oil costs	(106,800)
Decrease Cost: Operating — Decrease in cash match associated with the Child Support Enforcement grant	(478,800)

Reconciliation from Prior Year *(continued)*

	Expenditures
Decrease Cost: Fringe Benefits — Decrease in fringe benefit costs to align with compensation adjustments; the fringe benefit rate adjusts from 62.4% to 65.5% to align with anticipated costs	(995,900)
Decrease Cost: Compensation — Decrease in compensation mainly due to an increased vacancy rate and unfunded positions	(2,833,900)
FY 2022 Proposed Budget	\$47,531,800

GRANT FUNDS

The FY 2022 proposed grant budget for the Office of the Sheriff is \$2,187,000, a decrease of \$596,600 or 21.4% under the FY 2021 approved budget. The major source of funds in the FY 2022 proposed budget include:

- Child Support Enforcement (Cooperative Reimbursement Agreement)

Reconciliation from Prior Year

	Expenditures
FY 2021 Approved Budget	\$2,783,600
Eliminate: Existing Program — Police Retention and Recruitment	\$(4,000)
Eliminate: Existing Program — Local Law Enforcement - Body Armor	(17,400)
Eliminate: Existing Program — NOBLE Local Impact Violence Reduction Award	(24,700)
Eliminate: Existing Program — Crime Reduction Initiative	(100,000)
Reduce: Existing Program — Child Support Enforcement Program	(450,500)
FY 2022 Proposed Budget	\$2,187,000

STAFF AND BUDGET RESOURCES

Authorized Positions	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Change FY21-FY22
General Fund				
Full Time - Civilian	105	105	105	0
Full Time - Sworn	251	251	251	0
Subtotal - FT	356	356	356	0
Part Time	0	0	0	0
Limited Term	0	0	0	0
Grant Program Funds				
Full Time - Civilian	4	4	4	0
Full Time - Sworn	16	16	16	0
Subtotal - FT	20	20	20	0
Part Time	0	0	0	0
Limited Term	5	2	2	0
TOTAL				
Full Time - Civilian	109	109	109	0
Full Time - Sworn	267	267	267	0
Subtotal - FT	376	376	376	0
Part Time	0	0	0	0
Limited Term	5	2	2	0

Positions By Classification	FY 2022		
	Full Time	Part Time	Limited Term
Administrative Aide	46	0	2
Administrative Assistant	1	0	0
Administrative Specialist	2	0	0
Assistant Sheriff	4	0	0
Budget Management Analyst	1	0	0
Community Developer	5	0	0
Deputy Sheriffs	262	0	0
General Clerk	12	0	0
Information Tech Project Coord	1	0	0
Investigator	3	0	0
Sheriff	1	0	0
Security Officer	38	0	0
TOTAL	376	0	2

Expenditures by Category - General Fund

Category	FY 2020 Actual	FY 2021 Budget	FY 2021 Estimate	FY 2022 Proposed	Change FY21-FY22	
					Amount (\$)	Percent (%)
Compensation	\$27,768,933	\$27,751,300	\$26,677,100	\$24,917,400	\$(2,833,900)	-10.2%
Fringe Benefits	18,289,264	17,316,800	16,965,000	16,320,900	(995,900)	-5.8%
Operating	5,460,070	6,688,600	5,960,100	6,293,500	(395,100)	-5.9%
Capital Outlay	—	—	—	—	—	
SubTotal	\$51,518,267	\$51,756,700	\$49,602,200	\$47,531,800	\$(4,224,900)	-8.2%
Recoveries	(26,239)	—	(1,300)	—	—	
Total	\$51,492,028	\$51,756,700	\$49,600,900	\$47,531,800	\$(4,224,900)	-8.2%

In FY 2022, compensation expenditures decrease 10.2% due to reduced funding for vacant positions and an increase in attrition. Compensation includes funding for 338 out of 356 positions. Fringe benefit costs decrease 5.8% to align with compensation adjustments.

Operating expenditures decrease 5.9% mainly due to a reduction in the cash match obligation for the Child Support grant. Funding is provided for specialized training for deputies.

Expenditures by Division - General Fund

Category	FY 2020 Actual	FY 2021 Budget	FY 2021 Estimate	FY 2022 Proposed	Change FY21-FY22	
					Amount (\$)	Percent (%)
Office of the Sheriff	\$4,980,803	\$6,942,600	\$4,274,200	\$6,721,600	\$(221,000)	-3.2%
Bureau of Administrative Services	10,846,759	11,563,900	11,728,000	11,209,400	(354,500)	-3.1%
Bureau of Field Operations	18,882,289	19,278,600	18,659,900	16,903,600	(2,375,000)	-12.3%
Bureau of Court Services	16,782,177	13,971,600	14,938,800	12,697,200	(1,274,400)	-9.1%
Total	\$51,492,028	\$51,756,700	\$49,600,900	\$47,531,800	\$(4,224,900)	-8.2%

General Fund - Division Summary

Category	FY 2020 Actual	FY 2021 Budget	FY 2021 Estimate	FY 2022 Proposed	Change FY21-FY22	
					Amount (\$)	Percent (%)
Office of the Sheriff						
Compensation	\$2,089,886	\$2,741,200	\$2,562,500	\$2,594,700	\$(146,500)	-5.3%
Fringe Benefits	2,753,276	4,085,700	1,599,000	4,017,900	(67,800)	-1.7%
Operating	163,880	115,700	112,700	109,000	(6,700)	-5.8%
Capital Outlay	—	—	—	—	—	
SubTotal	\$5,007,042	\$6,942,600	\$4,274,200	\$6,721,600	\$(221,000)	-3.2%
Recoveries	(26,239)	—	—	—	—	
Total Office of the Sheriff	\$4,980,803	\$6,942,600	\$4,274,200	\$6,721,600	\$(221,000)	-3.2%
Bureau of Administrative Services						
Compensation	\$3,788,850	\$4,390,500	\$4,316,700	\$4,054,900	\$(335,600)	-7.6%
Fringe Benefits	2,111,607	2,279,100	2,693,800	2,185,100	(94,000)	-4.1%
Operating	4,946,302	4,894,300	4,717,500	4,969,400	75,100	1.5%
Capital Outlay	—	—	—	—	—	
SubTotal	\$10,846,759	\$11,563,900	\$11,728,000	\$11,209,400	\$(354,500)	-3.1%
Recoveries	—	—	—	—	—	
Total Bureau of Administrative Services	\$10,846,759	\$11,563,900	\$11,728,000	\$11,209,400	\$(354,500)	-3.1%
Bureau of Field Operations						
Compensation	\$11,909,110	\$11,660,700	\$10,815,100	\$10,426,800	\$(1,233,900)	-10.6%
Fringe Benefits	6,664,461	5,972,200	6,748,600	5,294,600	(677,600)	-11.3%
Operating	308,718	1,645,700	1,096,600	1,182,200	(463,500)	-28.2%
Capital Outlay	—	—	—	—	—	
SubTotal	\$18,882,289	\$19,278,600	\$18,660,300	\$16,903,600	\$(2,375,000)	-12.3%
Recoveries	—	—	(400)	—	—	
Total Bureau of Field Operations	\$18,882,289	\$19,278,600	\$18,659,900	\$16,903,600	\$(2,375,000)	-12.3%
Bureau of Court Services						
Compensation	\$9,981,087	\$8,958,900	\$8,982,800	\$7,841,000	\$(1,117,900)	-12.5%
Fringe Benefits	6,759,920	4,979,800	5,923,600	4,823,300	(156,500)	-3.1%
Operating	41,170	32,900	33,300	32,900	—	0.0%
Capital Outlay	—	—	—	—	—	
SubTotal	\$16,782,177	\$13,971,600	\$14,939,700	\$12,697,200	\$(1,274,400)	-9.1%
Recoveries	—	—	(900)	—	—	
Total Bureau of Court Services	\$16,782,177	\$13,971,600	\$14,938,800	\$12,697,200	\$(1,274,400)	-9.1%
Total	\$51,492,028	\$51,756,700	\$49,600,900	\$47,531,800	\$(4,224,900)	-8.2%

DIVISION OVERVIEW

Office of the Sheriff

The Office of the Sheriff is responsible for providing overall direction, coordination and supervision of agency operations and functions. It provides for the establishment and maintenance of goals and objectives for the office by establishing orders, rules and regulations for administration. The Public Information Office/Community Affairs unit is responsible for developing, coordinating and directing policies relating to all phases of public relations in accordance with the mission of the office. The Policy Compliance unit is responsible for administering the investigation and resolution of all cases of alleged misconduct by agency personnel.

Fiscal Summary

In FY 2022, the division expenditures decrease \$221,000 or 3.2% under the FY 2021 budget. Staffing resources remain unchanged from the FY 2020 budget. The primary budget changes include:

- A decrease in personnel costs due to increased attrition.
- A decrease in fringe benefit costs to align with compensation adjustments.
- A decrease in office building rental costs.

	FY 2021 Budget	FY 2022 Proposed	Change FY21-FY22	
			Amount (\$)	Percent (%)
Total Budget	\$6,942,600	\$6,721,600	\$(221,000)	-3.2%
STAFFING				
Full Time - Civilian	9	9	0	0.0%
Full Time - Sworn	12	12	0	0.0%
Subtotal - FT	21	21	0	0.0%
Part Time	0	0	0	0.0%
Limited Term	0	0	0	0.0%

Bureau of Administrative Services

The Bureau of Administrative and Support Services consists of Budget and Finance, Personnel, Technical Services, Training, Supply Services and Material/Records. The Budget and Finance section prepares and monitors the office’s budget, including grants, contracts and the procurement of goods and services. The Personnel section supports the agency’s operations by providing personnel services and certification of deputies. Technical Services maintains the agency’s computer software and hardware systems. The Supply Section is responsible for overseeing the office’s fleet and issuing uniform items to sworn and civilian personnel. The Teletype/Records unit is renamed Material/Records and moved to the Bureau of Administrative Services. Materials/Records receives and maintains criminal and civil warrants as prescribed by Federal and State Law. The unit operates on a 24-hour, seven day per week basis and is responsible for responding to warrant information requests from other law enforcement agencies.

Division Summary:

In FY 2022, the division expenditures decrease \$354,500 or 3.1% under the FY 2021 budget. Staffing resources

remain unchanged from the FY 2020 budget. The primary budget changes include:

- A decrease in personnel costs due to an increase in attrition and salary lapse.
- A decrease in fringe benefit costs to align with compensation adjustments.
- A decrease in operating for gas and oil expenses.

	FY 2021 Budget	FY 2022 Proposed	Change FY21-FY22	
			Amount (\$)	Percent (%)
Total Budget	\$11,563,900	\$11,209,400	\$(354,500)	-3.1%
STAFFING				
Full Time - Civilian	35	35	0	0.0%
Full Time - Sworn	68	68	0	0.0%
Subtotal - FT	103	103	0	0.0%
Part Time	0	0	0	0.0%
Limited Term	0	0	0	0.0%

Bureau of Field Operations

The Bureau of Field Operations is composed of Civil/Landlord Tenant, Warrant/Fugitive and Child Support. The Civil Division is responsible for processing all Circuit and District Court summons, both criminal and civil, the collection of all fees, costs and judgments made by the Circuit and District Courts. The Warrant/Fugitive Division is responsible for serving criminal and civil warrants, emergency psychiatric evaluations and returning fugitives from out-of-state for court prosecution. The Warrant Processing section is responsible for entering and closing out warrants in the computer system. The Child Support Division is responsible for the service and enforcement of court ordered summonses and warrants pertaining to child support cases.

Fiscal Summary

In FY 2022, the division expenditures decrease \$2,375,000 or 12.3% under the FY 2021 budget. Staffing resources remain unchanged from FY 2021. The primary budget changes include:

- A decrease in personnel costs due to increased salary lapse.
- A decrease in fringe benefit costs to align with compensation adjustments.
- A decrease in operating due to a reduction in the cash match obligation for the Child Support grant.

	FY 2021 Budget	FY 2022 Proposed	Change FY21-FY22	
			Amount (\$)	Percent (%)
Total Budget	\$19,278,600	\$16,903,600	\$(2,375,000)	-12.3%
STAFFING				
Full Time - Civilian	35	35	0	0.0%
Full Time - Sworn	94	94	0	0.0%
Subtotal - FT	129	129	0	0.0%
Part Time	0	0	0	0.0%
Limited Term	0	0	0	0.0%

Bureau of Court Services

The Bureau of Court Services is responsible for the security of all Circuit Court courtrooms in Prince George’s County, as well as the security of all persons in custody appearing before the Circuit Court and the District Court. The Building Security Division monitors the entrance and passage of citizens in the County courthouse and annex buildings located in Upper Marlboro in order to avert dangerous situations. The Transportation Division is responsible for transporting prisoners between County and State institutions. This includes transportation between the Correctional Center, the Prince George’s County courthouse, County police stations, as well as to and from other Maryland counties for court appearances.

Fiscal Summary

In FY 2022, division expenditures decrease \$1,274,400 or 9.1% under the FY 2021 budget. Staffing resources

remain unchanged from the FY 2021 approved budget. The primary budget changes include:

- A decrease in personnel costs due to increased attrition and salary lapse.
- A decrease in fringe benefit costs to align with to align with compensation adjustments.

	FY 2021 Budget	FY 2022 Proposed	Change FY21-FY22	
			Amount (\$)	Percent (%)
Total Budget	\$13,971,600	\$12,697,200	\$(1,274,400)	-9.1%
STAFFING				
Full Time - Civilian	26	26	0	0.0%
Full Time - Sworn	77	77	0	0.0%
Subtotal - FT	103	103	0	0.0%
Part Time	0	0	0	0.0%
Limited Term	0	0	0	0.0%

GRANT FUNDS SUMMARY

Expenditures by Category - Grant Funds

Category	FY 2020 Actual	FY 2021 Budget	FY 2021 Estimate	FY 2022 Proposed	Change FY21-FY22	
					Amount (\$)	Percent (%)
Compensation	\$1,520,753	\$2,363,700	\$1,211,500	\$1,586,000	\$(777,700)	-32.9%
Fringe Benefits	844,638	454,200	444,900	519,600	65,400	14.4%
Operating	263,335	1,302,300	1,117,000	938,600	(363,700)	-27.9%
Capital Outlay	—	—	—	—	—	
SubTotal	\$2,628,726	\$4,120,200	\$2,773,400	\$3,044,200	\$(1,076,000)	-26.1%
Recoveries	—	—	—	—	—	
Total	\$2,628,726	\$4,120,200	\$2,773,400	\$3,044,200	\$(1,076,000)	-26.1%

The FY 2022 proposed grant budget is 3,044,200, a decrease of \$1,076,000 or 26.1% under the FY 2021 approved budget. Compensation and operating decrease 32.9% and 27.9%, respectively, under the FY 2021 approved budget due to a reduction in the Child Support Enforcement grant.

Staff Summary by Division - Grant Funds

Staff Summary by Division & Grant Program	FY 2021			FY 2022		
	FT	PT	LTGF	FT	PT	LTGF
Bureau of Field Operations						
Child Support Enforcement	20	—	2	20	—	2
Total Bureau of Field Operations	20	—	2	20	—	2
Total	20	—	2	20	—	2

In FY 2022, funding is provided for 20 full time positions and two limited term grant funded (LTGF) positions.

Grant Funds by Division

Grant Name	FY 2020 Actual	FY 2021 Budget	FY 2021 Estimate	FY 2022 Proposed	Change FY21-FY22	
					Amount (\$)	Percent (%)
Bureau of Field Operations						
Body Armor for Local Law Enforcement	\$—	\$17,400	\$4,300	\$—	\$(17,400)	-100.0%
Child Support Enforcement-Cooperative Reimbursement Agreement (CRA)	2,449,601	2,593,500	1,755,500	2,143,000	(450,500)	-17.4%
Gun Violence Reduction Grant	—	100,000	—	—	(100,000)	-100.0%
Juvenile Transportation Services	30,077	44,000	43,200	44,000	—	0.0%
NOBLE Local Impact - Positive D.A.Y Program	4,991	24,700	—	—	(24,700)	-100.0%
Warrant Apprehension	—	—	100,000	—	—	
Overtime Initiative	91,160	—	—	—	—	
Police Recruitment and Retention	2,000	4,000	4,000	—	(4,000)	-100.0%
Stop the Violence Against Women (VAWA)	50,897	—	—	—	—	
Total Bureau of Field Operations	\$2,628,726	\$2,783,600	\$1,907,000	\$2,187,000	\$(596,600)	-21.4%
Subtotal	\$2,628,726	\$2,783,600	\$1,907,000	\$2,187,000	\$(596,600)	-21.4%
Total Transfer from General Fund - (County Contribution/Cash Match)		1,336,600	866,400	857,200	(479,400)	-35.9%
Total	\$2,628,726	\$4,120,200	\$2,773,400	\$3,044,200	\$(1,076,000)	-26.1%

Grant Descriptions

CHILD SUPPORT ENFORCEMENT -- \$2,143,000

The Maryland Department of Human Resources provides funding for a special unit within the Office of the Sheriff responsible for the service of process and writs of attachment to persons in arrears with child support payments.

JUVENILE TRANSPORTATION SERVICES -- \$44,000

The Governor's Office on Crime Control and Prevention provides funding for the transport of youth from Prince George's County to and from the courthouse and juvenile service facilities.

SERVICE DELIVERY PLAN AND PERFORMANCE

Goal 1 — To provide security services to the courts in order to ensure public safety during the legal process.

Objective 1.1 — Reduce the number of potential courthouse incidents per 1,000,000 visitors.

FY 2026 Target	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimated	FY 2022 Projected	Trend
4	4	3	2	5	↓

Trend and Analysis

The Sheriff, by law, is responsible for the security of the Courthouse Complex for Prince George's County, Maryland, to include Circuit Court, the Family Justice Center (FJC) and the Judicial Administration Services Building (JAS). Deputy Sheriffs and Security Officers are assigned to the Courthouse Complex Campus to provide a safe and orderly environment for those who seek services and those who serve the judicial branch of our County government.

Since the pandemic began, crimes of violence have been on the rise in many Prince George's County communities. Nationally, it is not uncommon to see violent outbursts or disruptions in the halls of courthouses and within courtrooms. Local and federal courthouse members have been specific targets of violent crime and threats. Thus, it has been necessary to provide additional security to all facilities where the Courts conduct business. Health verifications of all those entering the courthouse complex ensuring they have abided by the new health mandates that must be followed prior to entrance (to include answering a health questionnaire and temperature checks) adds to individual work.

For FY 2022 through FY 2025, Courts are expected to operate with historic volume of additional visitors with an effective vaccine. Additionally, an exceptional backlog of cases will add a wave of additional work.

* Note: The definition of “potential incident” has been adjusted to meet stricter guidelines. Therefore, the data for, “number of potential courthouse incidents per 1,000,000 visitors,” has significantly shrunk in average value.

Performance Measures

Measure Name	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimated	FY 2022 Projected
Resources (Input)					
Deputy sheriffs assigned to the courthouse (daily average)	65	67	60.0	60	60.0
Security officers assigned to the courthouse (daily average)	20	21	28	24	28
Workload, Demand and Production (Output)					
Prisoners escorted to and/or from the courthouse to the County jail (annually)	12,719	10,603	7,167	1,650	11,500
Prisoners escorted to and/or from the courthouse to the County jail (daily average)	53	44	30	7	48
Significant courthouse incidents (high risk/threats)	200	137	126	75	215
Daily visitors entering the courthouse (magnetometer scans)	4,852	4,381	2,129	1,500	4,600
Courtrooms covered daily	37	37	48	48	48

Performance Measures *(continued)*

Measure Name	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimated	FY 2022 Projected
Weapons/contraband discovered by courthouse security	19,477	22,977	21,155	18,000	22,000
Prisoners transported from across the State and the District of Columbia as a result of a court order	5,008	4,392	3,024	1,500	5,000
Efficiency					
Prisoners transported to and from courthouse per trip	11	11	13	6	12
Miles driven transporting prisoners from across the State and the District of Columbia	117,117	111,550	83,472	113,638	116,900
Quality					
Complaints lodged against Sheriff personnel	20	33	0	36	32
Impact (Outcome)					
Courthouse Incidents per 1,000,000 annual visitors	5	4	3	2	5

Goal 2 — To provide service to victims of domestic violence in a safe, timely and efficient manner.

Objective 2.1 — Reduce average response times for 9-1-1 calls for service related to domestic violence.

FY 2026 Target	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimated	FY 2022 Projected	Trend
13:10	13:49	13:40	14:20	14:50	↓

Trend and Analysis

In FY 2021, there has been an increase of 9-1-1 calls for service related to domestic violence and peace and protective orders issued by the Court. This increase can be contributed to the COVID-19 pandemic, which has forced many victims of domestic violence to be quarantined at home with their abuser. The increased numbers of calls for service and orders has created an increase in the average response times to 9-1-1 calls for service related to domestic violence. In FY 2020, the Domestic Violence Division has seen a change in the 9-1-1 response area with the realignment of Police District III and creation of Police District VIII from the old District III. The change may result in a greater call volume for domestic disputes which may increase response times accordingly. The average length of time on a call for two deputies handling a domestic dispute in FY 2021 is 40 minutes.

Performance Measures

Measure Name	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimated	FY 2022 Projected
Resources (Input)					
Deputy sheriffs assigned to domestic violence (daily average)	50	50	47	45	45
Workload, Demand and Production (Output)					
Responses to 9-1-1 domestic violence calls	5,239	4,950	4,727	5,000	4,920
Domestic violence arrests	242	269	311	300	315

Performance Measures *(continued)*

Measure Name	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimated	FY 2022 Projected
Victims served	5,735	7,318	8,521	9,300	8,966
Protective orders received	11,866	11,782	14,180	16,200	14,713
Peace orders received	4,716	4,362	4,658	5,500	4,730
Vacate orders received	2,879	2,480	2,635	4,200	2,232
Domestic related court documents received	19,267	18,407	19,048	24,100	17,243
Domestic related court documents served	9,592	10,599	10,750	12,500	11,590
Protective orders served	4,827	5,522	7,965	7,150	7,063
Repeat domestic violence calls	3,253	607	365	400	437
Efficiency					
Response 9-1-1 domestic violence calls per deputy (minimum 2 deputies per call)	105	99	100	90	94
Quality					
Time to service domestic violence related court case (in hours)	0	0	33.4	38.2	40.3
Impact (Outcome)					
Response time to 9-1-1 domestic violence calls (in minutes)	14:00	13:49	13:40	14:20	14:50

Goal 3 — To provide service of criminal and civil process in a safe, timely and efficient manner.

Objective 3.1 — Reduce the number of warrants on file.

FY 2026 Target	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimated	FY 2022 Projected	Trend
20,000	31,699	26,279	21,000	22,500	↓

Trend and Analysis

Due to the pandemic, warrants issued by the Circuit and District Court have declined because of modified court operations. Currently, the size of the number of warrants maintained is reliant on programs that the Office has in place to include the Maryland Motor Vehicle intercept program, and the Circuit and District Court Nolle Pros Project, and the targeted work to locate and apprehend violent offenders. These efforts close thousands of open warrants annually. In collaboration with the States Attorney's Office, the Office has revised the extradition guidelines nationwide to permit additional out-of-state apprehensions - ultimately closing additional open warrants. Using these existing strategies, the Office has been able to reverse the trend of warrant growth. Increased technology and staffing would improve the specific work of violent and repeat offender apprehension and reduce risk.

Performance Measures

Measure Name	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimated	FY 2022 Projected
Resources (Input)					
Deputy sheriffs assigned to serve warrants (daily average)	32	32	30	32	32
Workload, Demand and Production (Output)					
Warrants received	17,549	18,946	12,679	7,000	19,008
Extraditions carried out	257	254	222	200	279
Warrants administratively vacated	4,131	12,095	9,254	5,000	6,827
Efficiency					
Warrants received per deputy sheriff	548	592	419	219	594
Warrants served per deputy sheriff	51	51	51	54	52
Impact (Outcome)					
Warrants on file	31,908	31,699	26,279	21,000	22,500

