



PRINCE GEORGE'S COUNTY GOVERNMENT

OFFICE OF THE COUNTY EXECUTIVE

Rushern L. Baker, III
County Executive

November 21, 2016

Mr. Kwesi Woodroffe
District 3 Access Management
9300 Kenilworth Avenue
Greenbelt, Maryland 20770

Dear Mr. Woodroffe:

The MGM National Harbor casino and resort will open to the world on December 8, 2016. This \$1.4 billion entertainment destination will bring a first class luxury hotel, chef-inspired restaurants, performance venues and a 125,000 square-foot casino. It is anticipated that, in addition to the 3,600 MGM National Harbor workers needed to run this complex, up to 20,000 guest could come daily to visit the resort. This letter, along with the accompanying MGM National Harbor Transportation Management Plan, serves as Prince George's County's submission of the Comprehensive Transportation Plan as required by Maryland state law.

In anticipation of increased traffic demands, several entities from the Prince George's County Government, the Maryland State Government, as well as representatives from the State of Virginia, have partnered with MGM National Harbor and other private sector participants (e.g., Tanger Outlets, Peterson Companies) to develop a comprehensive MGM National Harbor Transportation Management Plan ("TMP"). The main focus of this TMP is to develop operational plans and establish time periods that will best mitigate potential traffic congestion surrounding the opening of MGM National Harbor so that the impact on the local communities will be minimized while ensuring a good experience for visitors to the area.

As referenced in, Section IV (MGM National Harbor Facility Strategy) Sub-section A (Partnerships), the TMP was not fashioned by a single entity. It is a collaborative effort developed as the result of countless meetings and conversations between numerous agencies and entities (detailed list of participants on page 9 of TMP). There is an expectation that the MGM opening period may last as long as 45 days. All involved parties have committed to providing resources during this time period. A unified command center will be operational and will include representation from all of the TMP partners. The Prince George's County Police Department will have operational authority over personnel from the entities assigned to this effort.

The TMP is comprised of three main phases. Phase 1, referred to as "A Deployment", will be utilized during what is expected to be the traffic peak times in and around the affected area. The unified command center will actively monitor 13 traffic control points which will be staffed by law enforcement officers from either the Prince George's County Police Department or the Maryland State Police. There will also be 13 Variable Message Boards ("VMS") strategically deployed at key decision points on all major arteries leading to the area. The

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unified command center will have the ability to remotely change the VMS messaging, as well as monitor and control all of the local traffic control cameras, providing real time intelligence on the status of traffic on the local roadways. During “A Deployment”, the Department of Public Works & Transportation and the State Highway Administration will have field staff to help coordinate traffic signal times and resolve any traffic related issues that may require their expertise.

Phase 2, referred to as “B Deployment”, will also utilize the unified command center. Eight traffic control points will be staffed by law enforcement officers from either the Prince George’s County Police Department or the Maryland State Police. Thirteen VMS will be strategically deployed at key decision points on all major arteries leading to the area. The Department of Public Works & Transportation and the State Highway Administration will have field staff to help coordinate traffic signal times and resolve any traffic related issues that may require their expertise.

Phase 3, referred to as “C Deployment”, will only be utilized when minimal traffic impact is expected. The unified command center will be operational, and only two (2) critical intersections will be staffed with law enforcement officers from the Prince George’s County Police Department.

By deploying these various assets, the unified command center will be able to direct the flow of traffic to the desired routes while also providing relief to heavily congested roadways. In addition, the unified command center will use several forms of communication to provide real-time updates to the community and visitors. These updates will contain pertinent information on how to best navigate the area and avoid heavy traffic congestion. Communication methods include the Prince George’s County Text Alert System, MGM/National Harbor Webpage, radio, Twitter, Facebook, etc. Additionally, mobile applications such as NextDoor may be used by the unified command center to geographically target messages to local residents who opt into this free service. In addition, as MGM National Harbor is not the only entity that will generate traffic in the area surrounding the facility, a coordination committee will be established under the leadership of the Prince George’s County Police Department. It will include the major property owners as well as a number of public sector partners to review upcoming events, deconflict events where there is flexibility, and ensure that adequate resources are deployed when an event requires traffic management following the initial opening period.

To support the numerous resources provided by the identified partners who will be playing a role in delivering this traffic management plan, several projects are underway in the immediate area designed to improve the existing infrastructure and help alleviate some of the anticipated traffic congestion. These projects include the widening of lanes, creation of dedicated merge lanes, realignment of an intersection and the addition of a traffic control signal at Monument Boulevard and Oxon Hill Road. All of these improvements will be completed prior to the opening of MGM National Harbor and are noted in more detailed in the attached MGM National Harbor Transportation Management Plan.

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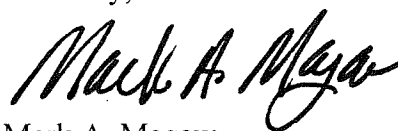
Along with improvements currently taking place, a plan is being developed to improve Route 210 (MD210), which is among the most congested corridors in the region and located in immediate proximity to the casino. 40% of the local impact grant funds have been dedicated for improvements to MD210. The County is working with the State of Maryland to forward fund projects so that future improvements, subsequent to the project that is currently underway to improve capacity at the Kerby Hill Road intersection, can occur more rapidly. Furthermore, under the TMP, and in accordance with state/federal law, existing bus routes and bus ridership will be monitored for necessary modifications as needed. Finally, information on how neighborhoods may establish residential parking districts can be distributed through local governments and neighborhood associations.

After consultation with the Prince George's Local Development Council (LDC) established pursuant to Maryland State law, and reflecting the comments from the same by way of a letter dated November 14, 2016, the County will explore possible projects to relieve congestion in the area surrounding Tanger Outlets and Oxon Hill Road, will continue to advocate for an extension of Metrorail across the Woodrow Wilson Bridge, and will discuss with the LDC possible means of interaction between that body and the above mentioned coordination committee.

Prince George's County is proud of the development currently taking place as a result of the MGM National Harbor project. County government and business leaders are committed to working with the MGM leadership to ensure that the upcoming opening runs smoothly. The TMP is a living document which not only covers foreseen circumstances, but also allows for changes as unforeseen issues arise.

If you have any questions regarding this plan, please contact Prince George's County Police Chief Hank Stawinski at HPStawinski@co.pg.md.us or (240) 508-8314.

Sincerely,



Mark A. Magaw
Deputy Chief Administrative Officer for
Public Safety