

DEPARTMENT OF CORRECTIONS – 56

MISSION AND SERVICES

Mission - The Department of Corrections provides care, custody and education programs to inmates in order to allow the incarcerated to become productive members of society.

The agency's mission supports accomplishing the countywide vision by:

- Working for safe communities
- Working for educational excellence
- Working to support families and individuals in need

The agency is responsible for -

Services	Customers	Impact on Customers
<ul style="list-style-type: none"> ▪ Care of inmates includes a safe environment as well as medical and psychological services. ▪ Custody of inmates includes intake and release processes, management of inmate property and inmate transports. ▪ Education includes opportunities to prepare inmates for re-entry into society using instruction and vocational training. 	<ul style="list-style-type: none"> ▪ Inmates 	<ul style="list-style-type: none"> ▪ Allow the incarcerated to become productive members of society

FY 2010 BUDGET SUMMARY

The FY 2010 approved budget for the Department of Corrections is \$67,389,900, a decrease of \$2,899,400 or 4.1% under the FY 2009 approved budget.

GENERAL FUNDS

The FY 2010 approved general fund budget for the Department of Corrections is \$66,849,800, a decrease of \$2,904,600 or 4.2% under the FY 2009 approved budget.

Where the Money Goes –

FY 2009 APPROVED BUDGET	\$69,754,400
FY 2009 cost of living and merit adjustments (includes fringe benefits)	\$2,404,300
Anticipated savings from vacant positions (includes fringe benefits)	(\$2,759,500)
Reduction in force (includes fringe benefits)	(\$566,100)
Ten day furlough for all employees (includes fringe benefits)	(\$1,863,900)
Fringe benefits rate change from 33.09% to 32.69%	(\$81,800)
Purchase new server	\$16,000
Reduction in various operating expenses	(\$53,600)
FY 2010 APPROVED BUDGET	\$66,849,800

GRANT FUNDS

The FY 2010 approved grant budget for the Department of Corrections is \$540,100, an increase of \$5,200 or 1% over the FY 2009 approved budget.

SERVICE DELIVERY PLAN AND PERFORMANCE

GOAL 1 - To provide care and custody for the incarcerated population in order to ensure the inmates are safe in the facility.

Performance Measures

Measure Name	Measure Category	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimated	FY 2010 Projected
Number of authorized correctional officers	Input		456	479	493	493
Number of correctional officers assigned to housing units (min. all shifts)	Input		30	30	30	30
Correctional facility inmate population capacity	Input		1,332	1,332	1,332	1,332
Number of housing units for inmates	Input		17	17	17	17
Average daily inmate population (ADP)	Output		1,482	1,462	1,310	1,310
Number of emergency response team responses	Output				620	620
Number of inmates assigned to alternative custody programs	Output			7,356	7,503	7,653
Average number of days in the correctional facility for an inmate	Output		33.0	33.5	34.0	33.5
ADP per officer assigned to housing units	Efficiency		49.4	48.7	43.7	43.7
Percent of the facility capacity filled	Efficiency		111.3%	109.8%	98.3%	98.3%

Performance Measures Explanation - One of the department's core services is to provide for the care and custody of inmates in the correctional facility. The correctional facility is anticipated to have an expansion completed during FY 2011 which will result in increased inmate capacity. In some cases for the above measures, FY 2006 and FY 2007 data is unavailable.

Strategies to Accomplish the Objective -

- **Strategy 1.11** – Provide security for inmates
- **Strategy 1.12** – House inmates based on their crime while considering gang implications
- **Strategy 1.13** – Utilize and deploy an emergency response team to combat incidents and disturbances
- **Strategy 1.14** – Install security cameras in the facility
- **Strategy 1.15** – Have the appropriate balance of management – level officers and security officers
- **Strategy 1.16** – Expand the Correctional Facility

GOAL 2 – To provide educational programs to the incarcerated in order to rehabilitate incarcerated inmates.

Objective 2.1 - Reduce the percent of inmates returning to the correctional facility that complete the department's educational and vocational programs (please note the department currently does not track this information).

Performance Measures -

Measure Name	Measure Category	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimated	FY 2010 Projected
Number of educational instructors	Input		6	6	6	4
Number of vocational instructors	Input		2	2	2	2
Number of inmates assessed to be placed into education and vocational training programs	Output			3,632	2,900	2,580
Number of intakes	Output	15,329	15,908	16,715	16,000	16,000
Number of inmates receiving education instruction	Output				1,000	1,000
Average number of inmates receiving education instruction per educational instructor	Efficiency				166.7	250.0

Performance Measures Explanation - Many factors contribute to recidivism (reentry into jail) by an offender, one factor is the level of the offender's educational and vocational skills. To improve the possibility and opportunity for offenders to be productive members of society, the department provides education and work skills to offenders which

can improve the offender's chances of avoiding future criminal activity. In some cases in the above measures data is unavailable.

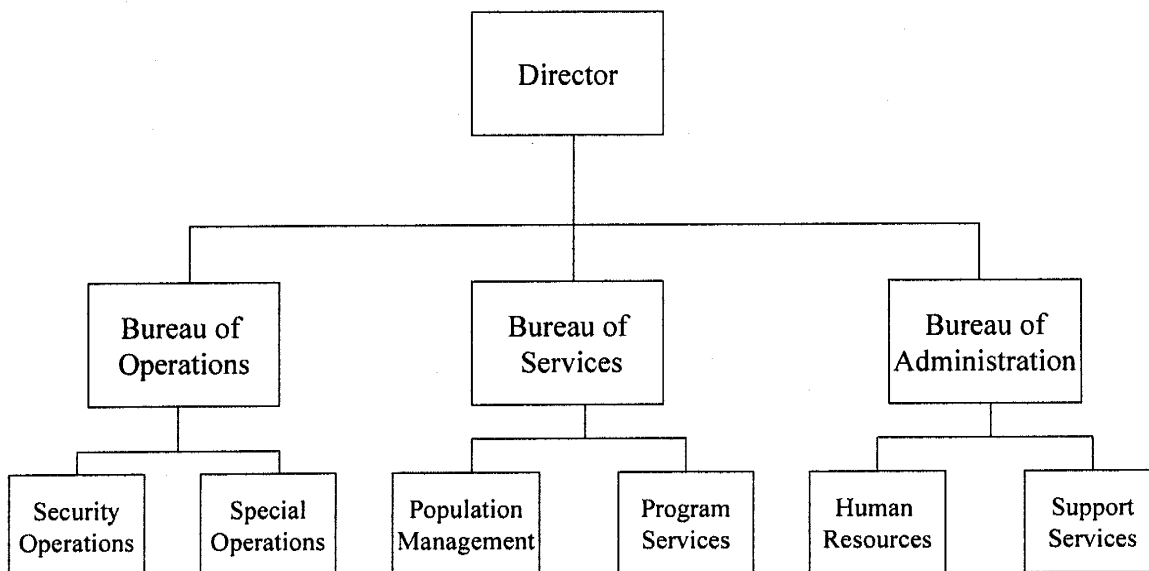
Strategy to Accomplish the Objective –

- **Strategy 2.11** – Provide education instruction and vocational training to inmates including high school equivalency, barber styling and nail technician classes

FY 2009 KEY ACCOMPLISHMENTS

- Earned accreditation from the Maryland Commission on Correctional Standards.
- Earned a three-year accreditation from the American Correctional Association.
- Graduated two entry-level correctional academy classes.

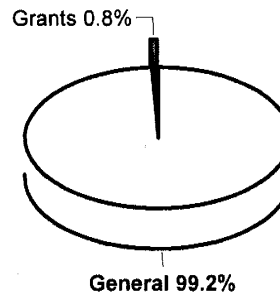
ORGANIZATIONAL CHART



	FY2008 ACTUAL	FY2009 BUDGET	FY2009 ESTIMATED	FY2010 APPROVED	CHANGE FY09-FY10
TOTAL EXPENDITURES	\$ 71,724,877	\$ 70,289,300	\$ 71,811,830	\$ 67,389,900	-4.1%
EXPENDITURE DETAIL					
Director's Office	3,285,237	2,754,700	2,538,500	2,309,000	-16.2%
Human Resources	3,607,207	3,975,800	3,676,300	3,370,200	-15.2%
Security Operations	27,729,163	29,436,100	32,443,700	29,348,000	-0.3%
Population Management	5,326,079	5,539,000	5,282,100	5,372,500	-3%
Support Services	13,359,068	12,015,300	11,985,400	12,130,200	1%
Program Services	2,749,634	3,046,300	2,627,200	2,557,200	-16.1%
Special Operations	15,452,703	13,224,600	12,948,800	12,000,100	-9.3%
Grants	418,639	534,900	534,930	540,100	1%
Recoveries	(202,853)	(237,400)	(225,100)	(237,400)	0%
TOTAL	\$ 71,724,877	\$ 70,289,300	\$ 71,811,830	\$ 67,389,900	-4.1%
SOURCES OF FUNDS					
General Fund	\$ 71,306,238	\$ 69,754,400	\$ 71,276,900	\$ 66,849,800	-4.2%
Other County Operating Funds:					
Grants	418,639	534,900	534,930	540,100	1%
TOTAL	\$ 71,724,877	\$ 70,289,300	\$ 71,811,830	\$ 67,389,900	-4.1%

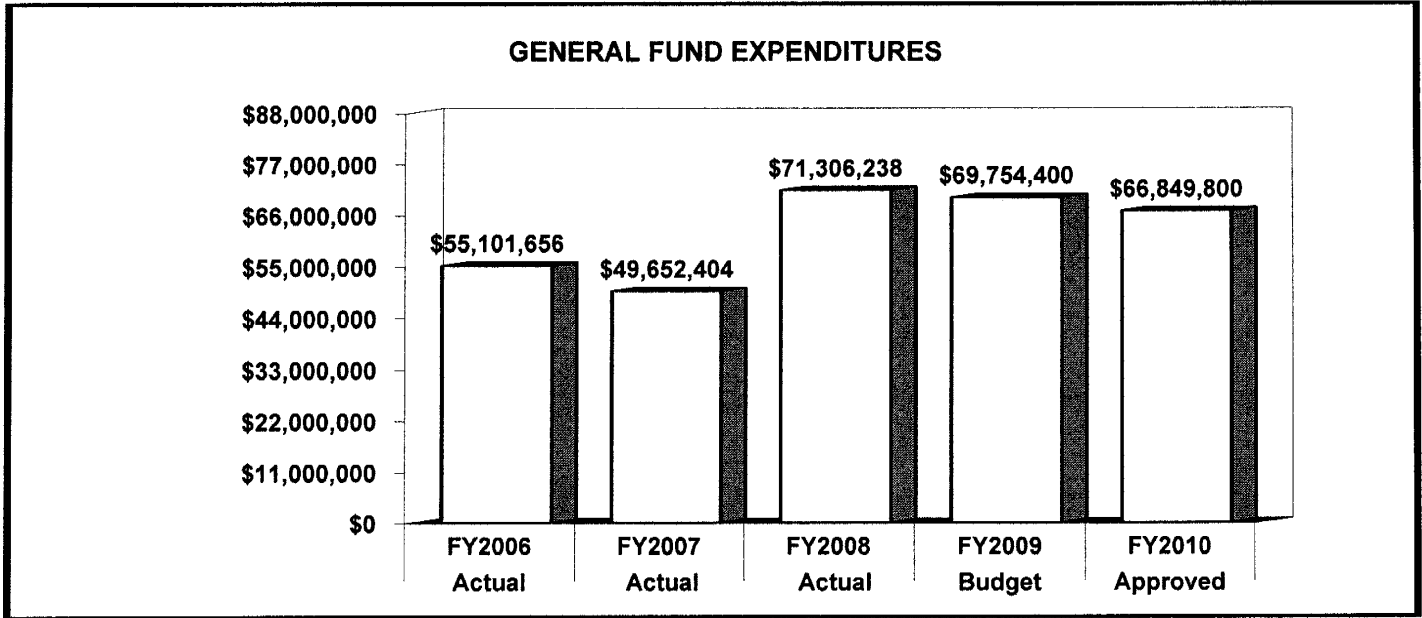
FY2010 SOURCES OF FUNDS

This agency's funding is derived primarily from the County's General Fund.

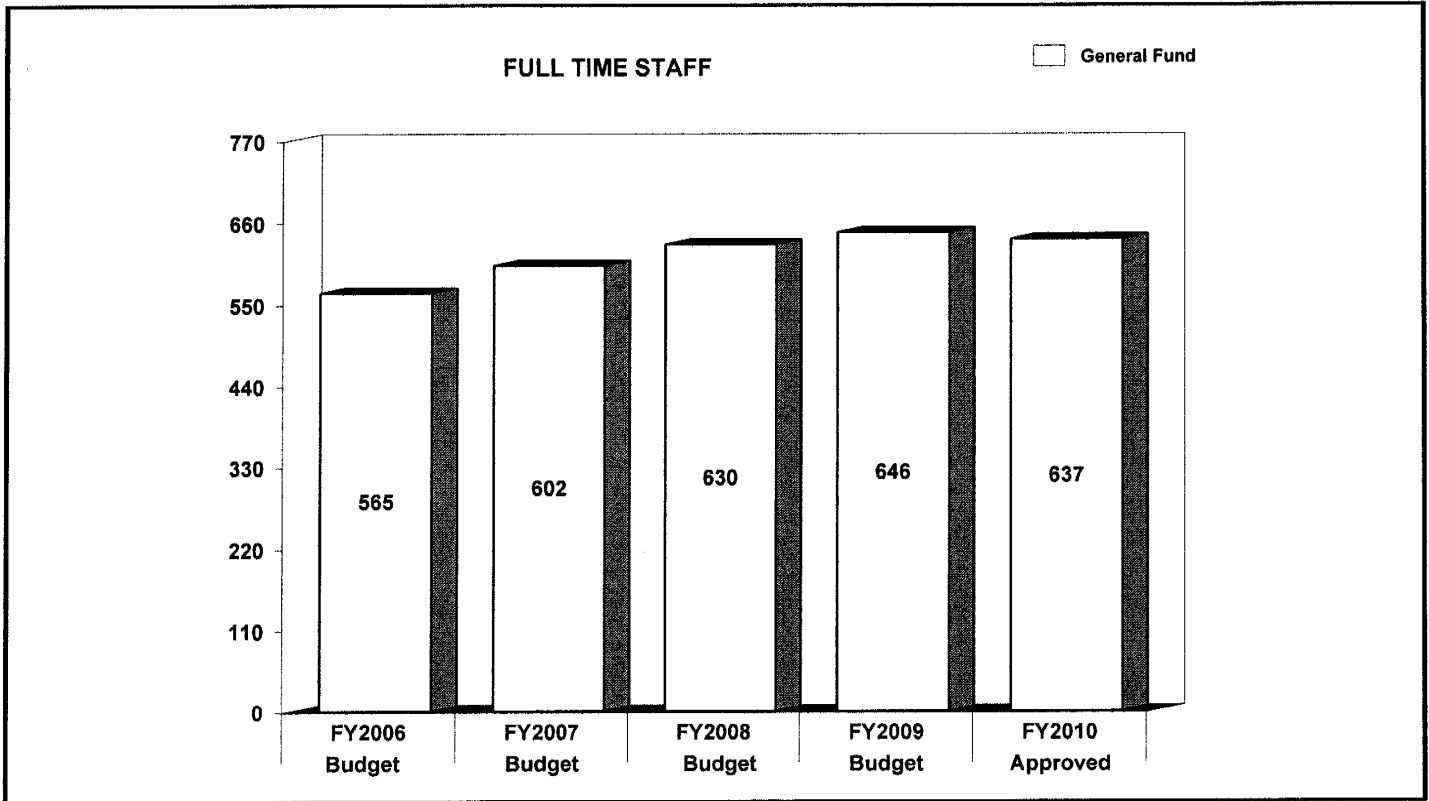


	FY2008 BUDGET	FY2009 BUDGET	FY2010 APPROVED	CHANGE FY09-FY10
GENERAL FUND STAFF				
Full Time - Civilian	151	153	144	(9)
Full Time - Sworn	479	493	493	0
Part Time	0	0	0	0
Limited Term	0	0	0	0
OTHER STAFF				
Full Time - Civilian	0	0	0	0
Full Time - Sworn	0	0	0	0
Part Time	0	0	0	0
Limited Term Grant Funded	10	11	17	6
TOTAL				
Full Time - Civilian	151	153	144	(9)
Full Time - Sworn	479	493	493	0
Part Time	0	0	0	0
Limited Term	10	11	17	6

POSITIONS BY CATEGORY	FULL TIME	PART TIME	LIMITED TERM
Director	1	0	0
Deputy Directors	2	0	0
Correctional Officials	20	0	0
Front-Line Supervisors	82	0	0
Professional Civilians	63	0	17
Administrative Civilians	63	0	0
Correctional Officers	406	0	0
TOTAL	637	0	17



The agency's actual General Fund expenditures increased by 29.4% from FY 2006 to FY 2008. This increase was primarily driven by salary increases, staff increases and operating contract increases. The FY 2010 approved budget is 4.2% below the FY 2009 budget.



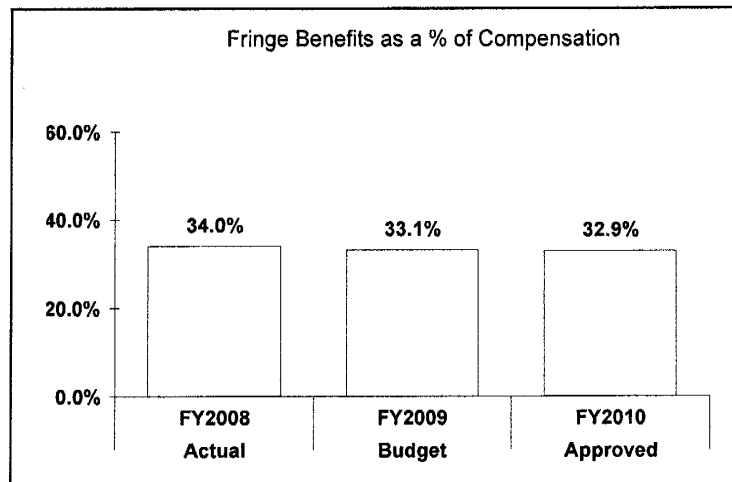
The agency's authorized staffing complement increased by 72 positions from FY 2006 to FY 2009. This increase is the result of additional sworn staff for security operations and civilian staff for support services. The FY 2010 staffing complement decreases by nine positions due to the County reduction in force.

	FY2008 ACTUAL	FY2009 BUDGET	FY2009 ESTIMATED	FY2010 APPROVED	CHANGE FY09-FY10
EXPENDITURE SUMMARY					
Compensation	\$ 44,122,744	\$ 44,278,700	\$ 45,460,900	\$ 42,189,800	-4.7%
Fringe Benefits	14,983,121	14,651,500	15,045,500	13,873,400	-5.3%
Operating Expenses	12,382,991	11,057,600	10,995,600	11,004,000	-0.5%
Capital Outlay	20,235	4,000	0	20,000	400%
	\$ 71,509,091	\$ 69,991,800	\$ 71,502,000	\$ 67,087,200	-4.1%
Recoveries	(202,853)	(237,400)	(225,100)	(237,400)	0%
TOTAL	\$ 71,306,238	\$ 69,754,400	\$ 71,276,900	\$ 66,849,800	-4.2%
STAFF					
Full Time - Civilian	-	153	-	144	-5.9%
Full Time - Sworn	-	493	-	493	0%
Part Time	-	0	-	0	0%
Limited Term	-	0	-	0	0%

In FY 2010, compensation expenditures decrease by 4.7% under the FY 2009 budget due to employee furloughs and reduction in force. Compensation includes funding for 637 full time employees. Fringe benefit expenditures decrease by 5.3% under the FY 2009 budget. This is due to the decrease in compensation.

In FY 2010, operating expenditures decrease by less than 1% under the FY 2009 budget. Operating expenses reflect funding for basic inmate services and supplies, including medical care.

MAJOR OPERATING EXPENDITURES FY2010	
General and Administrative	\$ 7,434,800
Contracts	
Operating and Office Supplies	\$ 1,130,900
Office Automation	\$ 967,200
Operational Contracts	\$ 326,500
Building Repair and Maintenance	\$ 290,000



DIRECTOR'S OFFICE - 01

The Office of the Director is responsible for providing policy direction and coordination to the department's operating divisions.

In addition, the office informs the citizens about the department's innovative inmate supervision and management approaches. The office is also responsible for the review of pending State and local legislation affecting the Department. This division also houses the Office of Professional Responsibility and Legal Affairs that is responsible for investigating alleged misconduct by inmates and employees.

Division Summary:

In FY 2010, compensation decreases primarily due to employee furloughs and reduction in force.

	FY2008 ACTUAL	FY2009 BUDGET	FY2009 ESTIMATED	FY2010 APPROVED	CHANGE FY09-FY10
EXPENDITURE SUMMARY					
Compensation	\$ 2,550,939	\$ 2,055,400	\$ 1,900,000	\$ 1,728,000	-15.9%
Fringe Benefits	727,556	689,300	628,700	568,500	-17.5%
Operating Expenses	6,742	10,000	9,800	12,500	25%
Capital Outlay	0	0	0	0	0%
Sub-Total	\$ 3,285,237	\$ 2,754,700	\$ 2,538,500	\$ 2,309,000	-16.2%
Recoveries	0	0	0	0	0%
TOTAL	\$ 3,285,237	\$ 2,754,700	\$ 2,538,500	\$ 2,309,000	-16.2%
STAFF					
Full Time - Civilian	-	17	-	15	-11.8%
Full Time - Sworn	-	8	-	5	-37.5%
Part Time	-	0	-	0	0%
Limited Term	-	0	-	0	0%

HUMAN RESOURCES - 02

The Human Resources Division supports the department's operations by providing personnel services including: recruitment, testing, payroll, staff training and background investigation services. The division is also responsible for coordinating the certification and accreditation process for the correctional center. In addition, the Information Services Unit in this division is responsible for managing all aspects of the department's hardware, software and computer systems.

Division Summary:

In FY 2010, compensation decreases are due to employee furloughs and reduction in force.

	FY2008 ACTUAL	FY2009 BUDGET	FY2009 ESTIMATED	FY2010 APPROVED	CHANGE FY09-FY10
EXPENDITURE SUMMARY					
Compensation	\$ 1,942,076	\$ 2,012,800	\$ 1,820,700	\$ 1,720,000	-14.5%
Fringe Benefits	594,220	677,400	602,500	565,900	-16.5%
Operating Expenses	1,070,911	1,285,600	1,253,100	1,084,300	-15.7%
Capital Outlay	0	0	0	0	0%
Sub-Total	\$ 3,607,207	\$ 3,975,800	\$ 3,676,300	\$ 3,370,200	-15.2%
Recoveries	0	0	0	0	0%
TOTAL	\$ 3,607,207	\$ 3,975,800	\$ 3,676,300	\$ 3,370,200	-15.2%
STAFF					
Full Time - Civilian	-	22	-	19	-13.6%
Full Time - Sworn	-	7	-	6	-14.3%
Part Time	-	0	-	0	0%
Limited Term	-	0	-	0	0%

SECURITY OPERATIONS - 03

The Security Operations Division is responsible for the care and custody of inmates sentenced to, or held for, detention in the County correctional center in Upper Marlboro. The inmate population includes pretrial detainees, county-sentenced inmates, State-sentenced inmates pending transport to a State facility and a limited number of out-of-county prisoners. Correctional officers provide direct supervision of inmates in secure housing units and provide security during prisoner movement within the facility for medical and dental care, participation in various programs, visits by family and friends and court appearances.

Division Summary:

In FY 2010, compensation decreases by 7.3% due to employee furloughs and a reduction in force of civilian employees. Fringe benefits increase slightly in FY 2010.

Continuing the reorganization plan began in late FY 2009 in Security Operations will allow for more front line supervision of inmates. This will provide a safer environment for both inmates and employees while reducing the need for overtime.

	FY2008 ACTUAL	FY2009 BUDGET	FY2009 ESTIMATED	FY2010 APPROVED	CHANGE FY09-FY10
EXPENDITURE SUMMARY					
Compensation	\$ 19,784,159	\$ 22,196,300	\$ 24,371,600	\$ 22,088,000	-0.5%
Fringe Benefits	7,949,293	7,234,700	8,067,000	7,260,000	0.3%
Operating Expenses	(4,289)	5,100	5,100	0	-100%
Capital Outlay	0	0	0	0	0%
Sub-Total	\$ 27,729,163	\$ 29,436,100	\$ 32,443,700	\$ 29,348,000	-0.3%
Recoveries	0	(12,300)	0	(12,300)	0%
TOTAL	\$ 27,729,163	\$ 29,423,800	\$ 32,443,700	\$ 29,335,700	-0.3%
STAFF					
Full Time - Civilian	-	4	-	3	-25%
Full Time - Sworn	-	306	-	321	4.9%
Part Time	-	0	-	0	0%
Limited Term	-	0	-	0	0%

POPULATION MANAGEMENT - 04

The Population Management Division has six units including: (1) Inmate Records; (2) Classification; (3) Billing/Sentenced Inmates; (4) Pretrial Services; (5) Case Management and (6) Monitoring Services.

The Inmate Records Section maintains records on all inmate activity during the incarceration period. The Classification Unit categorizes inmates to determine where the inmates should be housed in the correctional center. The unit also conducts inmate disciplinary hearings and provides clearance for inmate workers. Additional responsibilities include arranging timely transport for inmates sentenced to the State Division of Corrections and coordinating federal prisoner billings and payments.

The Monitoring Services Unit supervises and controls inmates who are detained in their homes by court action through computerized random telephone calls, wristlets that verify the identity and location of the inmate, and face-to-face contact with caseworkers.

The Case Management/Pretrial Supervision Unit is responsible for community-based supervision of defendants awaiting trial. Each new inmate is interviewed prior to a bond hearing. Criminal history and other data are compiled for presentation to the court. This unit supervises the activities of defendants in the Pre-Trial Release Program and monitors compliance with the conditions of release.

Division Summary:

In FY 2010 compensation and fringe benefit decreases are due to employee furloughs and reduction in force.

	FY2008 ACTUAL	FY2009 BUDGET	FY2009 ESTIMATED	FY2010 APPROVED	CHANGE FY09-FY10
EXPENDITURE SUMMARY					
Compensation	\$ 3,934,737	\$ 3,926,800	\$ 3,752,900	\$ 3,827,800	-2.5%
Fringe Benefits	1,138,873	1,324,900	1,241,900	1,259,200	-5%
Operating Expenses	252,469	287,300	287,300	285,500	-0.6%
Capital Outlay	0	0	0	0	0%
Sub-Total	\$ 5,326,079	\$ 5,539,000	\$ 5,282,100	\$ 5,372,500	-3%
Recoveries	0	(27,000)	(40,000)	(40,000)	48.1%
TOTAL	\$ 5,326,079	\$ 5,512,000	\$ 5,242,100	\$ 5,332,500	-3.3%
STAFF					
Full Time - Civilian	-	48	-	47	-2.1%
Full Time - Sworn	-	14	-	13	-7.1%
Part Time	-	0	-	0	0%
Limited Term	-	0	-	0	0%

SUPPORT SERVICES - 06

The Support Services Division consists of three sections: (1) Facility Services; (2) Inmate Property and Laundry; and (3) Fiscal Services. The Facilities Services Section oversees building maintenance and provides all supplies required by staff and inmates. The Property and Laundry Section controls personal property during incarceration and is responsible for issuing and laundering clothes and linens used by inmates. The Fiscal Services Section is responsible for preparing and monitoring the department's General Fund, grant and capital budgets as well as handling fiscal responsibilities including managing inmate funds, contracts and the management of all other payments.

Division Summary:

In FY 2010, compensation and fringe benefits decrease due to employee furloughs and reduction in force.

Operating increases are due to contracts, building repair and operating equipment.

Capital increases are due to the purchase of a new computer server.

	FY2008 ACTUAL	FY2009 BUDGET	FY2009 ESTIMATED	FY2010 APPROVED	CHANGE FY09-FY10
EXPENDITURE SUMMARY					
Compensation	\$ 1,930,235	\$ 2,069,700	\$ 2,065,700	\$ 2,026,000	-2.1%
Fringe Benefits	550,502	693,600	683,500	666,600	-3.9%
Operating Expenses	10,858,096	9,248,000	9,236,200	9,417,600	1.8%
Capital Outlay	20,235	4,000	0	20,000	400%
Sub-Total	\$ 13,359,068	\$ 12,015,300	\$ 11,985,400	\$ 12,130,200	1%
Recoveries	0	0	0	0	0%
TOTAL	\$ 13,359,068	\$ 12,015,300	\$ 11,985,400	\$ 12,130,200	1%
STAFF					
Full Time - Civilian	-	34	-	33	-2.9%
Full Time - Sworn	-	1	-	1	0%
Part Time	-	0	-	0	0%
Limited Term	-	0	-	0	0%

PROGRAM SERVICES - 08

The Program Services Division is responsible for ensuring that inmates have the opportunity to leave the correctional center better prepared to function in their own communities. To accomplish this task, the division oversees and provides programs established to facilitate inmate reintegration including substance abuse counseling, religious services, basic adult education, vocational training, library services, health education services and recreational activities.

Division Summary:

In FY 2010, compensation and fringe benefits decrease due to employee furloughs and reduction in force.

	FY2008 ACTUAL	FY2009 BUDGET	FY2009 ESTIMATED	FY2010 APPROVED	CHANGE FY09-FY10
EXPENDITURE SUMMARY					
Compensation	\$ 1,982,818	\$ 2,140,900	\$ 1,850,000	\$ 1,800,000	-15.9%
Fringe Benefits	602,996	722,900	612,200	592,200	-18.1%
Operating Expenses	163,820	182,500	165,000	165,000	-9.6%
Capital Outlay	0	0	0	0	0%
Sub-Total	\$ 2,749,634	\$ 3,046,300	\$ 2,627,200	\$ 2,557,200	-16.1%
Recoveries	(202,853)	(198,100)	(185,100)	(185,100)	-6.6%
TOTAL	\$ 2,546,781	\$ 2,848,200	\$ 2,442,100	\$ 2,372,100	-16.7%
STAFF					
Full Time - Civilian	-	26	-	26	0%
Full Time - Sworn	-	8	-	6	-25%
Part Time	-	0	-	0	0%
Limited Term	-	0	-	0	0%

SPECIAL OPERATIONS - 09

The Special Operations Division has three main roles: emergency response, inmate processing at regional centers in the County and the transportation of inmates to the hospital.

The emergency response service includes hostage negotiations, K-9 and emergency response.

Division Summary:

In FY 2010, compensation and fringe benefits decrease due to employee furloughs and reduction in force.

	FY2008 ACTUAL	FY2009 BUDGET	FY2009 ESTIMATED	FY2010 APPROVED	CHANGE FY09-FY10
EXPENDITURE SUMMARY					
Compensation	\$ 11,997,780	\$ 9,876,800	\$ 9,700,000	\$ 9,000,000	-8.9%
Fringe Benefits	3,419,681	3,308,700	3,209,700	2,961,000	-10.5%
Operating Expenses	35,242	39,100	39,100	39,100	0%
Capital Outlay	0	0	0	0	0%
Sub-Total	\$ 15,452,703	\$ 13,224,600	\$ 12,948,800	\$ 12,000,100	-9.3%
Recoveries	0	0	0	0	0%
TOTAL	\$ 15,452,703	\$ 13,224,600	\$ 12,948,800	\$ 12,000,100	-9.3%
STAFF					
Full Time - Civilian	-	2	-	1	-50%
Full Time - Sworn	-	149	-	141	-5.4%
Part Time	-	0	-	0	0%
Limited Term	-	0	-	0	0%

	FY 2008 ACTUAL	FY 2009 BUDGET	FY 2009 ESTIMATED	FY 2010 APPROVED	CHANGE FY09-FY10
EXPENDITURE SUMMARY					
Compensation	\$ 340,728	\$ 460,500	\$ 460,500	\$ 313,400	-31.9%
Fringe Benefits	56,443	62,600	62,600	49,000	-21.7%
Operating Expenses	21,468	11,800	11,800	177,700	1405.9%
Capital Outlay	-	-	-	-	
SUB TOTAL	\$ 418,639	\$ 534,900	\$ 534,900	\$ 540,100	1.0%
TOTAL GRANTS	\$ 418,639	\$ 534,900	\$ 534,900	\$ 540,100	1.0%

In FY 2010, the Department anticipates a funding decrease. However, the anticipated funding decrease can be covered using the program's user fees collected from program participants.

STAFF SUMMARY BY DIVISION & GRANT PROGRAM	FY 2009			FY 2010		
	FT	PT	LTGF	FT	PT	LTGF
<u>Community Services Program</u>						
Community Services Program	0	0	5	0	0	5
HIDTA	0	0	6	0	0	5
Jail Based Treatment	0	0	0	0	0	7
TOTAL	0	0	11	0	0	17

In FY 2010, the High Intensity Drug Trafficking Area (HIDTA) program's limited term grant funded staffing will decrease by one position. The staffing increase associated with the Jail Based Treatment program is driven by inter-agency collaboration and grant programmatic efforts handled by the Department on behalf of the Health Department and the Department of Family Services (DFS). The seven positions are funded through grants received by the Health Department and DFS; associated expenditures are recovered from the appropriate agency.

GRANTS BY DIVISION	FY 2008 ACTUAL	FY 2009 BUDGET	FY 2009 ESTIMATED	FY 2010 APPROVED	\$ CHANGE FY09 - FY10	% CHANGE FY09 - FY10
<i>Program Services Division</i>						
Community Services Program	\$ 224,015	\$ 232,000	\$ 232,044	\$ 237,200	\$ 5,200	2.2%
High Intensity Drug Trafficking Area	194,624	302,900	302,900	302,900	-	0.0%
Sub-Total	\$ 418,639	\$ 534,900	\$ 534,944	\$ 540,100	\$ 5,200	1.0%
DOC Total Grants - Outside Sources	\$ 418,639	\$ 534,900	\$ 534,944	\$ 540,100	\$ 5,200	1.0%
(County Contribution/Cash Match)	\$ -	\$ -	\$ -	\$ -	\$ -	
Total Grant Expenditures	\$ 418,639	\$ 534,900	\$ 534,944	\$ 540,100	\$ 5,200	1.0%

COMMUNITY SERVICES PROGRAM -- \$237,200

This grant develops and establishes non-profit, charitable, and governmental work sites for adult, non-violent offenders who are assigned by the court to perform community service work as a condition of probation.

HIGH INTENSITY DRUG TRAFFICKING AREA (HIDTA) -- \$302,900

This grant seeks to reduce the use and demand of alcohol and controlled substances in the community. The program has three phases (1) a jail-based substance abuse treatment program, (2) an intensive outpatient substance abuse program, and (3) an outpatient care program provided by the Health Department.

